

# **Brief Announcement of Consolidated Financial Results** for the Interim Term of the Fiscal Year Ending September 30, 2007

Company name: Fullcast Co., Ltd.

Stock code: 4848

Stock Exchange listing: First Section of the Tokyo Stock Exchange

Address: Tokyo

URL: http://www.fullcast.co.jp

Chairman and Chief Executive Officer: Takehito Hirano Contact: Yasushi Kamiguchi,

Managing Director and Chief Administrative Officer

Telephone: +81-3-3780-9507 Scheduled day for submission of interim report: June 22, 2007 Scheduled day for start of dividend payment: June 5, 2007

## 1. Consolidated Financial Results for the Interim Term of the Fiscal Year Ending September 30, 2007 (October 1, 2006 – March 31, 2007)

#### (1) Consolidated business results

(Figures are randed to the nearest one million yen.)

(Figures in percentages show a comparison with the previous interim term results.)

	Net sales		Operating income		Ordinary income		Net income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Interim term ended March 2007	55,557	30.8	2,449	17.4	2,363	17.0	1,106	- 26.6
Interim term ended March 2006	42,481	30.7	2,087	5.7	2,020	0.3	1,507	166.0
Fiscal year ended September 2006	90,163	-	4,715	-	4,550	-	2,942	_

	Net income per share	Diluted net income per share
	Yen	Yen
Interim term ended March 2007	4,137.61	4,136.52
Interim term ended March 2006	5,514.25	5,502.02
Fiscal year ended September 2006	10,757.95	10,736.22

Notes:

Investment profit and loss on equity method (million yen)
Interim term ended March 2007: 3

Fiscal year ended September 2006: 36

Interim term ended March 2006:

37

#### (2) Consolidated financial condition

	Total assets	Net assets	Shareholders' equity ratio	Shareholders' equity per share
	Million yen	Million yen	%	Yen
Interim term ended March 2007	43,512	14,826	27.4	45,405.32
Interim term ended March 2006	33,220	13,670	41.1	49,968.05
Fiscal year ended September 2006	37,180	17,278	38.9	52,835.11

Reference: Shareholders' equity (million yen)

Interim term ended March 2007: 11,914 Interim term ended March 2006: 13,670

Fiscal year ended September 2006: 14,460

(3) Consolidated cash flows position

	Ne	Net cash provided by (used in)						
	Operating activities	Investing activities	Financing activities	at end of period				
	Million yen	Million yen	Million yen	Million yen				
Interim term ended March 2007	2,089	- 2,097	4,154	16,052				
Interim term ended March 2006	189	- 326	5,941	11,901				
Fiscal year ended September 2006	2,567	- 3,548	6,719	11,906				

## 2. Dividend Status (Yen)

		Dividend per share	
(Base date)	First half	Second half	Annual
Fiscal year ended September 2006	1,500	1,500	3,000
Fiscal year ended September 2007 (results)	2,000		4.000
Fiscal year ended September 2007 (forecast)		2,000	7,000

## 3. Forecast for Consolidated Financial Results for the Year Ending September 30, 2007

(October 1, 2006 – September 30, 2007) (Figures in percentages denote the year-on-year change)

	Net sale	S	Operating income		come Ordinary income		Net income		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	114,700	27.2	4,780	1.4	4,540	- 0.2	2,240	- 23.9	8,425.37

#### 4. Others

- (1) Important changes of subsidiaries during the term (changes of specified subsidiaries that lead to a change in the scope of
- (2) Changes in accounting principles and procedures and the presentation method, etc. of consolidated interim financial statements (those which are included in changes to important matters that will be the basis for preparing consolidated interim financial

Changes associated with the revision of accounting principles, etc.:

Yes

2) Changes other than 1)

No

(Note) For more details, please see Page 32, "Significant Accounting Policies in the Preparation of the Consolidated Financial Statements."

(3) Number of shares issued (common stock)

Number of shares issued at the end of the term (including treasury stock) (shares)

Interim term ended March 2007: 275,964 Interim term ended March 2006: 275,964

Fiscal year ended September 2006: 275,964

Number of treasury stock at the end of the term (shares)

13,577

Interim term ended March 2007:

Interim term ended March 2006:

2,396

Fiscal year ended September 2006: 2,275

(Note) For the number of shares that is the basis for the calculation of consolidated net income per share, please see Page 48, "Per Share Information '

Reference: Non-consolidated Financial Results

## 1. Financial Results for the Interim Term of the Fiscal Year Ending September 30, 2007 (October 1, 2006 – March 31, 2007)

(1) Business results

(Figures in percentages show a comparison with the previous interim term results.)

	Net sales	S	Operating in	come Ordinary income		Net income		Net income per share	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Interim term ended March 2007	24,789	16.4	1,082	- 17.4	1,169	- 12.1	536	- 30.5	2,004.83
Interim term ended March 2006	21,299	20.1	1,309	5.9	1,330	1.6	771	6.5	2,818.79
Fiscal year ended September 2006	45,064	_	2,827	-	2,859	-	1,610	-	5,887.84

#### (2) Financial condition

	Total assets	Net assets	Shareholders' equity ratio	Shareholders' equity per share
	Million yen	Million yen	%	Yen
Interim term ended March 2007	30,926	8,840	28.6	33,690.36
Interim term ended March 2006	24,053	11,640	48.4	42,550.46
Fiscal year ended September 2006	26,423	11,937	45.2	43,613.66

Reference: Shareholders' equity (million yen)

> Interim term ended March 2007: Fiscal year ended September 2006:

8.840 11,937

Interim term ended March 2006:

11,640

2. Forecast for Non-consolidated Financial Results for the Year Ending September 30, 2007

(October 1, 2006 – September 30, 2007)

(Figures in percentage denote the year-on-year change)

	Net sale	S	Operating income		Operating inco		Ordinary in	come	Net incor	ne	Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen		
Full year	51,340	13.9	2,200	- 22.2	2,210	- 22.7	1,100	- 31.7	4,137.45		

Of all plans, forecasts, strategies and others, those which are not historical facts are future outlooks based upon certain conditions and our management's judgement based upon currently available data.

Therefore, we advise that you not rely solely on these outlooks in weighing our business results, corporate value and other factors. Please also be informed that actual financial results may vary widely from these outlooks due to various

Important factors that may have an impact on actual financial results include: (1) The economic situation surrounding the company (index of mining and industrial output, inventory index, etc.) and changes in the employment situation; (2) Fluctuations in interest rates, etc.; (3) Damage to cooperate infrastructure due to disasters, including earthquakes; and (4) Changes in the relevant laws, including the Labor Standards Law and the Worker Dispatch Law, and in interpretations of thereof. However, the factors that may affect the financial results shall not be limited to these.

Furthermore, please bear in mind that notwithstanding new data, future events or any other results whatsoever, we will not always reexamine our outlooks.

(Note) For assumptions for results forecasts and other related matters, please see Page 9 of the Appendix.

## Attached Material to Financial Results for the Interim Term of the Fiscal Year Ending September 30, 2007

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May 1, 2007

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Chairman and Takehito Hirano

Chief Executive Officer:

Contact: Yasushi Kamiguchi,

Managing Director and Chief Administrative Officer

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# Consolidated Financial Results for the Interim Term of the Fiscal Year Ending September 30, 2007

Fullcast Co., Ltd. is pleased to report its interim consolidated financial results for the fiscal year ending September 30, 2007 (from October 1, 2006 to March 31, 2007), finalized at a meeting of the Company's Board of Directors today.

## 1. Results of Operations

## (1) Interim Consolidated Operating Highlights

In the first half of the fiscal year ending September 30, 2007, Fullcast recorded a year-on-year increase in net sales of 30.8% and a year-on-year rise in operating income of 17.4%.

Net income declined 26.6% over the previous year, primarily because of the absence of gains on changes in the shareholding ratio recorded in the first half of the previous fiscal year, as well as losses on the sale and disposal of fixed assets and an impairment loss on goodwill in the interim term under review.

## 1) Interim consolidated operating results

Interim term of the fiscal year ending September 30, 2007 (October 1, 2006 – March 31, 2007)

Previous Interim term ended September 30, 2006 (October 1, 2005 – March 31, 2006)

	First half of FY9/07	First half of FY9/06	Rate of progress (%)
Net sales	55,557	42,481	30.8
Operating income	2,449	2,087	17.4
Operating income ratio (%)	4.4	4.9	
Ordinary income	2,363	2,020	17.0
Current net income	1,106	1,507	- 26.6
Current net income ner share (Ven)	4 137 61	5 514 25	

	(Million yen)
Full year	Rate of
projections	progress (%)
114,700	48.4
4,780	51.2
4.2	
4,540	52.0
2,240	49.4
8,425.37	

(Million ven)

<sup>\*</sup> This is a full year forecast that has revised net sales of 116,000 million yen, operating income of 7,000 million yen, ordinary income of 7,000 million yen and net income of 3,700 million yen in the "Full Year Forecast for the Fiscal Year Ending September 30, 2007" published on October 31, 2006, when results for the fiscal year ended September 30, 2006 were announced.

## 2) Consolidated operating results for the second quarter

Second quarter of the fiscal year ending September 30, 2007 (January 1, 2007 – March 31, 2007) Second quarter of the fiscal year ended September 30, 2006 (January 1, 2006 – March 31, 2006)

(Million yen)

			(**************************************
	Second quarter of FY9/07	Second quarter of FY9/06	Rate of progress (%)
Net sales	27,514	21,939	25.4
Operating income	1,054	972	8.5
Operating income ratio (%)	3.8	4.4	
Ordinary income	993	931	6.6
Current net income	390	527	- 26.0
Current net income per share	1 485 52	1 029 09	

(Note) 1. The year-on-year comparisons are calculated based on the following formula.

Year-on-year change % = 

(Figure in the current fiscal year – Figure in the previous fiscal year)

Figure in the previous fiscal year

2. Estimated current net income per share is calculated using the following formula.

Estimated current net income per share = Forecast for current net income applicable to common stock

Estimated number of common shares outstanding during the fiscal year ending September 30, 2007 \*

## (2) Operating Results and Financial State

## 1) Summary

(Yen)

During the first half of the fiscal year ending September 2007, Japan continued to enjoy a moderate economic recovery, and a feeling of labor tightness strengthened with improved corporate earnings. As a result, corporate demand for human resources outsourcing services remained firm across all business segments and categories.

In this environment, the Fullcast Group (the "Group") stepped up recruitment efforts so that it could respond to corporate needs for outsourced human resources. This helped the Group record consolidated net sales of 55,557 million yen, an increase of 30.8% over the previous year.

Although profit declined in the Spot Business segment, the strong performance of the Factory Business and the Technology Business segments and income of consolidated subsidiaries the Company acquired in the Office Business and Other Business segments contributed to overall profit. As a result, operating income increased 17.4% year on year, to 2,449 million yen, while ordinary income was up 17.0% from a year ago, to 2,363 million yen.

The Group recorded an extraordinary loss of 265 million yen, reflecting losses on the sale and disposal of fixed assets and an impairment loss of goodwill in the reporting period under review, compared with extraordinary income of 253 million yen, including gains on a change in shareholding ratio, posted in the first half of the previous fiscal year. As a result, consolidated net income in the first half under review declined 26.6% from the same period last year, to 1,106 million yen.

<sup>\*</sup> The estimated number of common shares outstanding during the fiscal year ending September 30, 2007 is calculated based on an estimated increase in the number of shares due to the exercise of stock options and an estimated decrease in the number of shares with the acquisition of the Company shares.

The Company received an order to improve the manpower dispatching business under the Worker Dispatch Law from the Tokyo Labour Bureau. We deeply regret the misconduct and express our sincere apology to all parties, including our shareholders, for any inconvenience and concerns this caused.

All officers and employees of the Company view the improvement order with the utmost seriousness and are thoroughly investigating any flaws in our management of operations. We are committed to strengthening our compliance system, and the management and staff are united in their desire to ensure that violations never recur and to improve our operations through concerted efforts.

## 2) Operating Highlights by Business Segment

## **Spot Business**

In the Spot Business segment, net sales increased 26.2% year on year, to 29,827 million yen, as demand for the dispatched manpower grew, particularly in the warehousing and sales promotion segments, along with the economic recovery.

Net sales did not achieve the level planned at the beginning of the term, as the Group reviewed all business operations following the order to improve its businesses. Along with the review of the unit price classification of staff wages, this reduced the gross profit margin. As a result, operating income declined to 1,771 million yen, down 3.4% from the same period last year.

The number of business offices increased 63 to 451 at the end of this term under review.

## **Factory Business**

In the Factory Business segment, the Group successfully achieved orders nationwide, reflecting its efforts to strengthen its marketing capability by improving the sales system. By industry, orders increased in a broad range of industries centering on IT and consumer electronics. As a result, net sales rose 33.1% over the previous year, to 10,321 million yen.

Although personnel expenses and rents increased with the opening of new offices responding to robust demand, the Group controlled other expenses. As a result, operating income soared to 384 million yen, a significant increase of 55.3% year on year.

The number of offices at the end of the term under review rose 7 from the end of the previous fiscal year to 59.

## **Technology Business**

In the Technology Business segment, in response to these strong activities, the Group appropriately responded to demand for engineer dispatch services in the fields of design and development and increased the number of dispatched workers by a large margin. A rise in orders for system development from the financial and telecommunication industries also contributed to segment performance. As a result, net sale reached 8,559 million yen, up 11.1% over the previous year.

The early completion of highly profitable projects in the contract business which helped concentrate inspections of these projects, and our efforts to bolster profitability by improving quality control. As a result, operating income expanded substantially from a year ago, rising 44.0% to 647 million yen.

#### Office Business

In the Office Business segment, net sales increased sharply to 5,302 million yen, rising 73.0% over the previous year, thanks to the addition to the Group of Fullcast Marketing Co., Ltd., which became a wholly-owned subsidiary of the Company in July 2006.

On the profit front, not only the sale of the entire shareholding of Fullcast Telemarketing Co., Ltd., a drag on profit in the first half of the previous year, to a joint venture partner, but also the results of Fullcast Marketing Co., Ltd., which engages in sales staffing services, contributed to segment profit. As a result, operating income jumped 318.7% from a year earlier, to 239 million yen.

The number of business offices as of the end of the term under review was 44, up 6 from the end of the previous fiscal year.

#### Other Business

In the Other Business segment, net sales rose to 1,546 million yen, a sharp increase of 379.3% year on year. This result reflected the addition of Fullcast Advance Co., Ltd., which became a wholly-owned subsidiary of the Company in May 2006.

Operating income improved to 2 million yen compared with an operating loss of 20 million yen in the same period last year. The main factors for the sharp increase were the improved operations of Fullcast Advance Co., Ltd. and the positive effect of the merger with Fullcast Growing School Co., Ltd.

(Note) Fullcast Growing School Co., Ltd. was acquired by Fullcast Co., Ltd. as of January 1, 2007.

## (3) Operating Results by Business Segment

## 1) Interim-term operating results

Interim term of the fiscal year ending September 30, 2007 (six months from October 1, 2006 to March 31, 2007) Interim term of the previous fiscal year ended September 30, 2006 (six months from October 1, 2005 to March 31, 2006)

Spot Business			(Million year
	FY2007	FY2006	YoY change
Net sales	29,827	23,637	26.2
Operating income	1,771	1,834	- 3.4
Operating income ratio (%)	5.9	7.8	_
Factory Business			
	FY2007	FY2006	YoY change
Net sales	10,321	7,755	33.1
Operating income	384	247	55.3
Operating income ratio (%)	3.7	3.2	_
echnology Business			
	FY2007	FY2006	YoY change
Net sales	8,559	7,701	11.1
Operating income	647	450	44.0
Operating income ratio (%)	7.6	5.8	_
Office Business			
	FY2007	FY2006	YoY change
Net sales	5,302	3,065	73.0
Operating income	239	57	318.7
Operating income ratio (%)	4.5	1.9	_
Other Business			
	FY2007	FY2006	YoY change
Net sales	1,546	323	379.3
Operating income	2	- 20	_
Operating income ratio (%)	0.1	- 6.3	_

## 2) Business results for the second quarter

Second quarter of the fiscal year ending September 30, 2007 (three months from January 1, 2007 to March 31, 2007) Second quarter of the previous fiscal year ended September 30, 2006 (three months from January 1, 2006 to March 31, 2006)

~ .	
Snot	Business
SDOL	Dusiness

Spot Business		_	
	FY2007 Q2	FY2006 Q2	YoY change
Net sales	14,251	12,065	18.1
Operating income	613	843	- 27.3
Operating income ratio (%)	4.3	7.0	_
Factory Business			
	FY2007 Q2	FY2006 Q2	YoY change
Net sales	5,229	4,074	28.3
Operating income	178	166	7.2
Operating income ratio (%)	3.4	4.1	_
Technology Business			
	FY2007 Q2	FY2006 Q2	YoY change
Net sales	4,542	4,155	9.3
Operating income	410	230	78.5
Operating income ratio (%)	9.0	5.5	_
Office Business			_
	FY2007 Q2	FY2006 Q2	YoY change
Net sales	2,697	1,490	81.1
Operating income	152	5	_
Operating income ratio (%)	5.6	0.3	_
Other Business			
	FY2007 Q2	FY2006 Q2	YoY change
Net sales	794	156	409.2
Operating income	20	21	- 3.7
Operating income ratio (%)	2.6	13.5	_

## (Note) Calculation methods in segment results

- (1) Net sales by business category consist only of external sales.
- (2) Operating income by business category includes income posted within the Group due to internal transactions.
- (3) Operating income ratio by business category is calculated by dividing the figures in (2) by the figures in (1).

## (4) Outlook for the September 2007 Fiscal Year

Projected consolidated business results for the fiscal year ending September 2007 and current status (From October 1, 2006 to September 30, 2007)

(Million yen)

	Results for first half of FY9/07	Revised full-year forecast for FY9/07	Revised forecast for second half of FY09/07	Rate of progress (%)
Net sales	55,557	114,700	59,143	48.4
Spot Business	29,827	62,740	32,912	47.5
Factory Business	10,321	19,737	9,415	52.3
Technology Business	8,559	16,449	7,889	52.0
Office Business	5,302	11,024	5,721	48.1
Other Business	1,546	4,750	3,203	32.6
Operating income	2,449	4,780	2,331	51.2
Ordinary income	2,363	4,540	2,177	52.0
Current net income	1,106	2,240	1,134	49.4
Current net income per share	4,137.61	8,425.37	4,265.34	-

(Note) Estimated current net income per share for the year ending September 2007 is calculated using the following formula.

Forecast for current net income applicable to common stock

Estimated current net income per share = Estimated number of common shares outstanding during the fiscal year ending September 30, 2007 \*

\* The estimated number of common shares outstanding during the fiscal year ending September 30, 2007 is calculated based on the estimated increase in shares with the exercise of stock options and the estimated decrease in shares with the acquisition of the Company's shares.

The outlook by business segment is as follows:

## 1) Spot Business

Trends with orders

- Demand for human resources outsourcing services is likely to remain strong across all business types and categories.
- Orders from companies should grow as they have some difficulty in hiring part-time workers on their own. Hiring trends
- The number of staff members hired should grow, with improved hiring activities using the Internet and mobile phones.

#### Others

- An improvement in the earnings power of new offices opened in the previous fiscal year and the first half of the current fiscal year is expected.

## 2) Factory Business

Trends with orders

- Demand for dispatched human resources can be expected to register continue growth thanks to strong productive activities in manufacturing.

Hiring trends

- It can be expected that the number of staff members hired and the retention ratio will rise as we develop an employment environment that meets the needs of staff who desire to be employed.
- The Group is stepping up efforts to urge those formerly employed to continue working for us, which will likely encourage their reemployment.

#### Others

- The Group is taking steps to raise the unit price of our services to companies, the gross profit margin should improve as this initiative proceeds.

## 3) Technology Business

## Trends with orders

- Demand for dispatched engineers and technical experts can be expected to remain strong in the development/design divisions of manufacturing companies.
- As companies invest aggressively in computerization, orders for system development projects should continue to grow.
- As Fullcast steps up sales of package systems targeting the financial industry, which is increasingly investing in computerization, we should be able to increase the number of deals.

## Hiring trends

- The Company is promoting the G.E.T. program (educational/training programs to nurture bilingual engineers) overseas, including China, and this should continue to provide excellent non-Japanese engineers and technical experts.

#### Others

- As we bolster the risk/quality management system in the entrusted development unit, we will curb potentially unprofitable projects, which can contribute to deteriorating profit margins.

## 4) Office Business

### Trends with orders

- Demand for staff dispatching services can be expected to increase with a timely and appropriate response to the outsourcing needs of corporate clients.
- Orders for job placement should be on the rise.
- Orders from the sales support areas of corporate client with strong outsourcing needs should rise.

## Hiring trends

- Favorable recruitment is anticipated by placing a stronger focus than before on recruitment to meet the characteristics of each region and recruitment media.

## 5) Other Business

Trends with orders

- Orders from the security industry should be healthy, given the name recognition of the Fullcast Group.

## Hiring trends

- It can be expected that the number of staff members hired and the retention ratio will rise, thanks to the Fullcast brand name.

## (5) Changes in Consolidated Financial Condition

At the end of the first half of the current consolidated accounting period, cash and cash equivalents (hereinafter "cash") totaled 16,052 million yen, rising 4,146 million yen from a year earlier, compared with a 5,804 million yen increase at the same time last year.

## Cash flows from operating activities

Net cash provided in operating activities in this consolidated interim term was 2,089 million yen, compared with 189 million yen provided in the previous interim term.

This was primarily attributable to the fact that net income before income taxes and minority interests was 2,097 million yen, trade receivable increased 597 million yen (trade payable increased 462 million yen) and income taxes paid were 973 million yen

## Cash flows from investing activities

Net cash used in investing activities in the consolidated interim term was 2,097 million yen, compared with 326 million yen used in the previous interim term.

This was mainly because expenses to acquire investment securities were 1,442 million yen and those to acquire tangible fixed assets associated with new offices opened and intangible fixed assets stood at 312 million yen and 266 million yen, respectively.

## Cash flows from financing activities

Net cash provided by financing activities in the consolidated interim term was 4,154 million yen, compared with 5,941 million yen used in the previous interim term.

The result is principally attributable to the fact that a net increase in short-term borrowings was 2,070 million yen and proceeds from long-term debt reached 6,500 million yen (repayments of long-term debt were 763 million yen). This was partially offset by expenditures to acquire the Company's shares of 3,203 million yen and those to pay dividends of 410 million yen.

**Trends in Cash Flow Indexes** 

	First half of September 2007 fiscal year	First half of September 2006 fiscal year	September 2006 fiscal year	September 2005 fiscal year	September 2004 fiscal year
Shareholders' equity (Million yen)	11,914	13,670	14,460	12,377	10,977
Shareholders' equity ratio (%)	27.4	41.1	38.9	54.9	56.4
Interest coverage (times)	54.0	68.0	76.8	96.6	58.9
Ratio of interest-bearing debt to cash flow (%)	592.9	579.6	215.0	104.4	140.3

Shareholders' equity = Total net assets – Stock subscription rights – Minority interest

Shareholders' equity ratio: net assets ÷ gross assets \* 100

Interest coverage: Operating cash flow (before interest and corporate taxes) ÷ interest paid

Ratio of interest-bearing debt to cash flow: Interest-bearing debt ÷ Operating cash flow (before interest and corporate taxes)

- 1. Each index is calculated based upon consolidated financial figures.
- 2. For operating cash flows (before interest and corporate taxes, etc.), cash flows (before interest and corporate taxes, etc.) from operating activities in the consolidated cash flow statement are used.
- 3. For interest payment, the amount of interest paid in the consolidated cash flow statement is used.
- All debt involving the payment of interest and stated in the consolidated balance sheet are included in interest-bearing debt.

## (6) Fundamental Policy for Allocation of Earnings

As the nucleus of the Group, Fullcast Co., Ltd. places priority on strengthening its financial position and increasing retained earnings as well as returning earnings to shareholders so that they may own shares in the Company over the medium and long terms.

We will seek to bolster our business foundations by using retained earnings to develop systems that will further improve business efficiency, to establish sales and recruiting bases and to recruit and educate human resources.

Our basic profit distribution policy is to determine the amount of dividends with a planned payout ratio of 30%, in light of earnings per share and profit growth for the next fiscal year based on our investment plan. This reflects our aims of maintaining stable dividends while taking performance into account.

We plan to pay an annual dividend per share of 4,000 yen for the year ending September 30, 2007, combining an interim dividend of 2,000 yen with a year-end dividend of 2,000 yen.

## Dividend payout ratio for the past 4 years

Fiscal term	FY2007 ending September 2007 (projected)	FY2006 ended September 2006	FY2005 ended September 2005	FY2004 ended September 2004	FY2003 ended September 2003
Dividend payout ratio (%) (Individual)	95.9	51.0	36.5	41.2	23.9
Dividend payout ratio (%) (Consolidated)	47.1	27.9	29.0	35.7	18.3

(Note) The company paid dividends for the fiscal year ended September 30, 2004 and the year ended September 30, 2003 to commemorate its listing on the First Section and the Second Section of Tokyo Stock Exchange, respectively.

## Reference

# (1) Quarterly Results of Operations (consolidated) Fiscal year ending September 2007

(Million yen)

	1 <sup>st</sup> Quarter Oct. – Dec. 2006	2 <sup>nd</sup> Quarter Jan. – Mar. 2007	3 <sup>rd</sup> Quarter Apr. – Jun. 2007	4 <sup>th</sup> Quarter Jul. – Sep. 2007	Full year
Net sales	28,043	27,514	_	_	55,557
Gross profit	7,773	7,384	<del>_</del>	_	15,157
Operating income	1,395	1,054	<del></del>	_	2,449
Ordinary income	1,370	993	<del>_</del>	_	2,363
Income before income taxes and minority interests	1,383	714		_	2,097
Net income	716	390	<del></del>	_	1,106
Net income per share	2,632.67	1,485.52	_	_	4,137.61
Diluted net income per share (Yen)	2,632.06	1,485.09	<u>—</u>	<u>—</u>	4,136.52
Total assets	40,387	43,512	_	_	43,512
Net assets	11,972	11,914	<del></del>	_	11,914
Net assets per share (Yen)	45,374.95	45,405.32	<del></del>	_	45,405.32
Cash flows from operating activities	- 187	2,276	_	_	2,089
Cash flows from investing activities	- 946	- 1,152	<del>_</del>	_	- 2,097
Cash flows from financing activities	2,334	1,819	<del></del>	_	4,154
Cash and cash equivalents at end of period	13,108	16,052	_	_	16,052

Fiscal year ended September 2006

	1st Quarter	2 <sup>nd</sup> Quarter	3 <sup>rd</sup> Quarter	4 <sup>th</sup> Quarter	Full year
	Oct. – Dec. 2005	Jan. – Mar. 2006	Apr. – Jun. 2006	Jul. – Sep. 2006	run year
Net sales	20,541	21,939	21,729	25,954	90,163
Gross profit	5,729	6,129	5,968	7,390	25,216
Operating income	1,115	972	778	1,851	4,715
Ordinary income	1,089	931	733	1,796	4,550
Income before income taxes and minority interests	1,475	798	701	1,727	4,701
Net income	980	527	347	1,088	2,942
Net income per share	3,586.52	1,928.08	1,266.42	3,977.25	10,757.95
Diluted net income per share (Yen)	3,583.07	1,922.18	1,263.49	3,972.61	10,736.22
Total assets	30,348	33,220	35,152	37,180	37,180
Total assets	13,110	13,670	13,519	14,460	14,460
Shareholders' equity per share (Yen)	47,966.64	49,968.05	49,403.64	52,835.11	52,835.11
Cash flows from operating activities	- 133	321	993	1,386	2,567
Cash flows from investing activities	- 51	- 275	- 2,287	- 935	- 3,548
Cash flows from financing activities	4,683	1,259	2,569	- 1,792	6,719
Increase in cash and cash equivalents from merger of subsidiaries	_	_	72	_	72
Cash and cash equivalents at end of period	10,596	11,901	13,247	11,906	11,906

## (2) Changes in Quarterly Operating Results by Business Segment

(Million yen)

	Spot Business	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Total
	(1) Sales to external customers	15,577	14,251			29,827
Fiscal year ending September 2007	(2) Inter-segment sales or the amount of transfers	207	202			409
ar er ber 2	Total	15,784	14,453			30,237
ïscal year e September	Operating expenses	14,625	13,840			28,466
Fisca Sep	Operating income or loss	1,158	613			1,771
	Operating income ratio (%)	7.4	4.3			5.9
	(1) Sales to external customers	11,573	12,065	12,341	14,004	49,982
Fiscal year ended September 2006	(2) Inter-segment sales or the amount of transfers	171	171	195	412	949
ear e	Total	11,744	12,236	12,535	14,416	50,931
iscal year September	Operating expenses	10,753	11,393	11,771	13,083	47,000
Fis Se	Operating income or loss	991	843	764	1,333	3,931
	Operating income ratio (%)	8.6	6.9	6.2	9.5	7.9

	Factory Business	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Total
	(1) Sales to external customers	5,092	5,229			10,321
Fiscal year ending September 2007	(2) Inter-segment sales or the amount of transfers	6	6			11
ar er ber 2	Total	5,098	5,235			10,333
al ye teml	Operating expenses	4,892	5,057			9,949
Fisca Sep	Operating income or loss	206	178			384
	Operating income ratio (%)	4.0	3.4			3.7
	(1) Sales to external customers	3,681	4,074	3,960	4,421	16,135
Fiscal year ended September 2006	(2) Inter-segment sales or the amount of transfers	6	6	6	8	25
ear e	Total	3,687	4,080	3,965	4,428	16,161
Fiscal year September	Operating expenses	3,605	3,915	3,883	4,283	15,686
Fisc	Operating income or loss	81	166	82	145	475
	Operating income ratio (%)	2.2	4.1	2.1	3.3	2.9

	<b>Technology Business</b>	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Total
	(1) Sales to external customers	4,017	4,542			8,559
Fiscal year ending September 2007	(2) Inter-segment sales or the amount of transfers	151	204			355
ar er ber 2	Total	4,169	4,746			8,915
iscal year e September	Operating expenses	3,931	4,336			8,267
Fisca Sep	Operating income or loss	238	410			647
	Operating income ratio (%)	5.9	9.0			7.6
	(1) Sales to external customers	3,546	4,155	3,480	3,988	15,169
Fiscal year ended September 2006	(2) Inter-segment sales or the amount of transfers	5	18	65	83	170
ear e	Total	3,551	4,172	3,545	4,071	15,339
Fiscal year September	Operating expenses	3,331	3,943	3,477	3,670	14,421
Fise	Operating income or loss	220	230	68	401	918
	Operating income ratio (%)	6.2	5.5	2.0	10.0	6.1

	Office Business	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Total
	(1) Sales to external customers	2,605	2,697			5,302
Fiscal year ending September 2007	(2) Inter-segment sales or the amount of transfers	76	38			114
ar ei ber 2	Total	2,681	2,736			5,417
al ye teml	Operating expenses	2,594	2,584			5,177
Fisca Sep	Operating income or loss	88	152			239
	Operating income ratio (%)	3.4	5.6			4.5
	(1) Sales to external customers	1,575	1,490	1,471	2,841	7,377
ended 2006	(2) Inter-segment sales or the amount of transfers	109	106	93	119	427
ear e	Total	1,684	1,596	1,564	2,960	7,804
Fiscal year September	Operating expenses	1,632	1,590	1,466	2,753	7,441
Fisc	Operating income or loss	52	5	98	208	363
	Operating income ratio (%)	3.3	0.3	6.7	7.3	4.9

	Other Business	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Total
	(1) Sales to external customers	752	794			1,546
Fiscal year ending September 2007	(2) Inter-segment sales or the amount of transfers	1	1			2
ar ei ber 2	Total	753	795			1,549
al ye teml	Operating expenses	772	775			1,547
Fisca Sep	Operating income or loss	- 18	20			2
	Operating income ratio (%)	- 2.5	2.6			0.1
	(1) Sales to external customers	167	156	477	700	1,500
Fiscal year ended September 2006	(2) Inter-segment sales or the amount of transfers	7	16	1	2	26
ear e	Total	174	172	479	702	1,526
Fiscal year September	Operating expenses	215	151	510	725	1,601
Fisc	Operating income or loss	- 41	21	- 31	- 23	- 75
	Operating income ratio (%)	- 24.8	13.5	- 6.6	- 3.2	- 5.0

Note (1) Operating income by business category includes income posted within the Group from internal transactions.

<sup>(2)</sup> Operating income ratio by business category is calculated by dividing net sales to external customers by the operating income.

## (3) Changes in Business Results (Consolidated)

## 1) Changes in profit and loss

(Million yen)

1) Changes in pron		September 20	07 fiscal year		Septemb fiscal	per 2006 year	September 2005 fiscal year		
	First half	YoY change	Revised full year	YoY change	First half	Full year	First half	Full year	
Net sales	55,557	30.8	114,700	27.2	42,481	90,163	32,490	67,212	
Cost of sales	ost of sales 40,440 31.9 —		_	30,622	64,947	23,222	47,619		
Gross income on sales	15,157	27.8	_	_	11,858	25,216	9,269	19,593	
SG&A expense	12,708	30.0	_	_	9,772	20,501	7,294	15,032	
Operating income	2,449	17.4	4,780	1.3	2,087	4,715	1,975	4,560	
Non-operating income	99	- 3.2	_	_	102	143	115	217	
Non-operating expenditure	185	9.6	_	_	169	309	76	166	
Ordinary income	2,363	17.0	4,540	- 0.2	2,020	4,550	2,013	4,611	
Extraordinary income	17	- 96.3	_	_	459	447	60	49	
Extraordinary loss	282	36.9	_	_	206	296	579	647	
Net income before taxes for current fiscal year	2,097	- 7.7	_	_	2,273	4,701	1,494	4,012	
Corporate taxes (incl. other adjustments)	855	855 19.4 —			716	1,561	859	1,954	
Minor shareholders' interests	137	175.9		_	50	198	68	174	
Current net income			2,240	- 23.9	1,507	2,942	567	1,885	
Contributing ratio of current net income (%)	49.4	_	_	_	51.2	_	30.1	_	

## 2) Changes in ratio to net sales

(Unit: %)

	September 20	007 fiscal year	September 20	006 fiscal year	September 20	005 fiscal year	
	First half	Full year projection	First half	Full year	First half	Full year	
Net sales	100.0 100.0		100.0	100.0	100.0	100.0	
Cost of sales	72.7	_	72.1	72.0	71.5	70.8	
Gross income on sales	27.3	_	27.9	28.0	28.5	29.2	
SG&A expense	22.9		23.0	22.8	22.4	22.4	
Operating income	4.4	4.2	4.9	5.2	6.1	6.8	
Ordinary income	4.3	4.0	4.8	5.0	6.2	6.9	
Current net income	2.0	2.0	3.5	3.3	1.7	2.8	

## 3) Changes in consolidated/non-consolidated ratio

(Unit: times)

	September 20	07 fiscal year	September 20	06 fiscal year	September 2005 fiscal year			
	First half	Full year projection	First half	Full year	First half	Full year		
Net sales	2.2 2.2		2.0	2.0	1.8	1.9		
Operating income	2.3	2.2	1.8	1.7	1.6	1.7		
Ordinary income	2.0	2.0 2.1		1.6	1.5	1.7		
Current net income	2.1	2.0	2.0	1.8	0.8	1.3		

## (4) Explanation of Balance Sheet (Consolidated)

The following changes are in comparison with the end of the previous fiscal year ended September 30, 2006.

1) Assets (up ¥6,332 million)

a) Current assets (up ¥4,778 million)

Cash and deposits Up ¥3,946 million Affects individually, increase in long-term debt Trade notes and accounts receivables Up ¥572 million Affects under consolidation, increase in sales

b) Fixed assets (up ¥1,554 million)

Tangible fixed assets

Down ¥94 million

Affects under consolidation, sale of land

Down ¥98 million

Affects individually, impairment of goodwill

Investment securities Up ¥1,417 million Affects under consolidation, increase in shares in affiliates, etc.

2) Liabilities (up ¥8,783 million)

a) Current liabilities (up ¥4,333 million)

Short-term borrowing
Current portion of long-term debt
Accounts payable-other

Up ¥2,070 million
Up ¥1,304 million
Up ¥483 million
Up ¥483 million
Affects individually, increase in accrued salaries for staffs

b) Fixed liabilities (up ¥4,450 million)

Long-term loans payable Up ¥4,433 million Affects individually, procurement of funds for investment

(M&A, etc.)

3) Net assets (down \(\frac{4}{2}\),451 million)

Retained surplus Up ¥678 million Affects under consolidation, due to current net income Tresury stock Up ¥3,196 million Affects individually, acquisition of the Company's shares

## (5) State of Capital Investment

(Million yen)

Investment	Septem	ber 2007 fisca	al year	September 2006 fiscal year	September 2005 fiscal year	Main facilities
	1 <sup>st</sup> half investment	2 <sup>nd</sup> half estimate	Full year estimate	Amount invested	,	
Software, etc.	266	364	630	529	192	Development of items incidental to a new mission-critical system, and others
Others (ex. tools, instruments, fixtures)	312	68	380	603	384	Equipment, supplies and PCs for new offices, and others
Total	578	432	1,010	1,133	576	-

## 2. Corporate Group

The Group (including Fullcast Co. Ltd. and its affiliated companies) is a comprehensive provider of human resources solutions. Its principal business is to provide short-term staffing services in areas such as logistics and event support when required during busy periods and in line with fluctuations in work volume at client companies. Other major activities include the provision of office workers for clerical support, factory workers and engineers and other technicians.

The major entities and lines of business by segment are as follows.

### **Spot Business (Short-Term Contractual Workers Services)**

This segment provides short-term staffing services primarily for so-called blue-color jobs, meeting demand that arises with changes in the work volume and business cycle of customer companies.

[Major business entities] Fullcast Co., Ltd., Apayours Co., Ltd. and seven other consolidated subsidiaries

## **Factory Business (Staffing Services for Production Line Work)**

This segment mainly covers manufacturing industries such as fisheries and food, machinery, electric machinery, precision machinery, chemicals and rubber, textiles and pulp, transportation equipment, steel and metals and provides staffing services for production line work.

Fullcast Central Co., Ltd., which was established in April 2002 through a joint venture among Central Motor Co., Ltd., an automobile body manufacturer affiliated with Toyota Motor Corporation, Daisho Kogyo Co., Ltd., an affiliated company of Central Motor Co., Ltd., and Fullcast Co., Ltd., is specialized in contractual services in the automobile industry.

[Major business entities] Fullcast Factory Co., Ltd. and Fullcast Central Co., Ltd.

## **Technology Business (Technical/Engineer Staffing Services)**

This segment provides technical staffing services primarily for the development and production processes of the manufacturing industry. It also offers technical staffing services for the software development process in a variety of industries as well as system development and consulting services on a contract basis.

[Major business entities] Fullcast Technology Co., Ltd., Asia Pacific System Research Co., Ltd. and two other consolidated subsidiaries and one equity method affiliate.

#### Office Work Business (Office Workers Services)

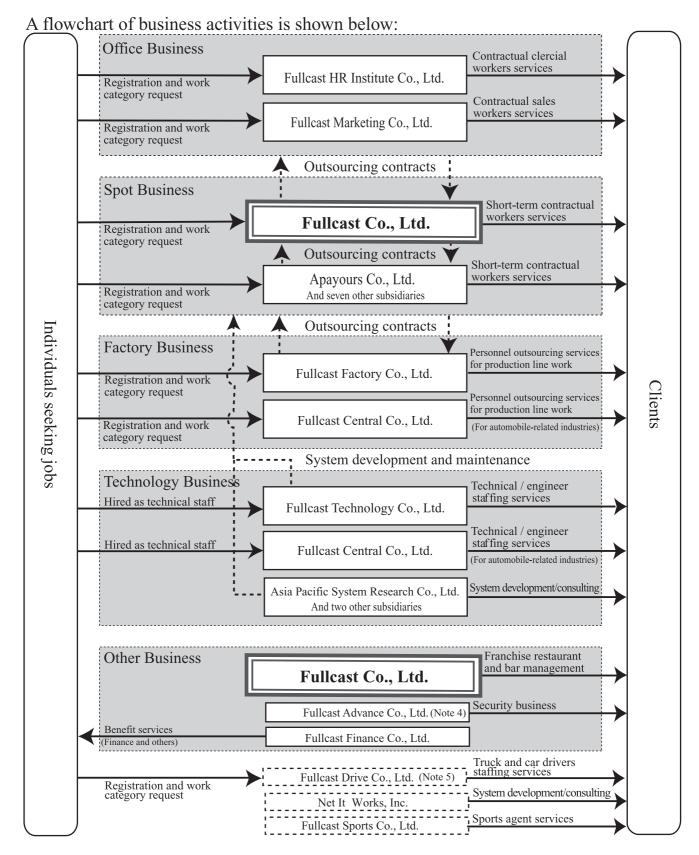
This segment provides office workers services centered on clerical support and other multiple staffing services including replacement support, staff recruiting services and placement support for new graduates. [Major business entities] Fullcast HR Institute Co., Ltd., Fullcast Marketing Co., Ltd.

#### **Other Business**

The Company operates this segment as a value-added business that supplements four other core staffing services businesses.

[Major business entities] Fullcast Finance Co., Ltd., Fullcast Advance Co., Ltd. (Note) and two other equity method affiliates

(Note) Nihon Sogo Security Guard Co., Ltd. changed its trade name to Fullcast Advance Co., Ltd. on October 1, 2006.



- Notes: 1. Flowchart is current as of March 31, 2007.
  - 2. indicates transactions with companies outside the Group and - indicates internal transactions, none of which are monetary transactions.
  - 3. \_\_\_\_\_ indicates a consolidated subidiary and \_\_\_\_\_ indicates a company to which the equity method is applied.
  - 4. Nihon Sogo Security Guard Co., Ltd. was renamed Fullcast Advance Co., Ltd. on October 1, 2006.
  - 5. Fullcast Drive Co., Ltd. became an equity-method affiliated company on October 1, 2006.

## Status of affiliated companies

As of March 31, 2007

Company	Location	Capital (mil. yen)	Major business activities	Voting shares (%)	Issues to be noted:
Asia Pacific System Research Co., Ltd.	Toshima-ward, Tokyo	2,400	Technology business	61.2	<ul> <li>Places orders for jobs undertaken mutually with us.</li> <li>Provides software to us.</li> <li>Interlocking directorates: 3</li> </ul>
Fullcast Technology Co., Ltd.	Shibuya-ward, Tokyo	862	Technology business	68.7	<ul> <li>Places orders for jobs undertaken mutually with us.</li> <li>Develops and maintains our software.</li> <li>Subleases part of the office we rent as office use.</li> <li>Interlocking directorates: 4</li> </ul>
Fullcast HR Institute Co., Ltd.	Chiyoda-ward, Tokyo	480	Office Business	100.0	<ul> <li>Places orders for jobs undertaken mutually with us.</li> <li>Subleases part of the office we rent as office use.</li> <li>Provides financial support (financing operating capital)</li> <li>Interlocking directorates: 1</li> </ul>
Apayours Co., Ltd.	Oita City, Oita	221	Spot business and others	100.0	<ul> <li>Places orders for jobs undertaken mutually with us.</li> <li>Subleases part of the office we rent as office use.</li> <li>Provides financial support (financing operating capital)</li> <li>Interlocking directorates: 2</li> </ul>
Fullcast Factory Co., Ltd.	Shibuya-ward, Tokyo	100	Factory business	100.0	<ul> <li>Places orders for jobs undertaken mutually with us.</li> <li>Subleases part of the office we rent as office use.</li> <li>Provides financial support (financing operating capital).</li> <li>Interlocking directorates: 4</li> </ul>
Fullcast Central Co., Ltd.	Shibuya-ward, Tokyo	90	Factory business Technology business	55.6	<ul> <li>Places orders for jobs undertaken mutually with us.</li> <li>Subleases part of the office we rent as office use.</li> <li>Provides financial support (financing operating capital).</li> <li>Interlocking directorates: 1</li> </ul>
Others (12 companies)	_	_	_	_	_
Three equity-method affiliated companies	_	_	_	_	_

Notes: 1) The "Major business activities" category follows the business segment classification.

- 2) "Interlocking directorates" include our operating officers.
- 3) For all consolidated subsidiaries and equity-method affiliates, please refer to "Significant Accounting Policies in the Preparation of the Consolidated Financial Statements."

## 3. Management Policies

The disclosure of fundamental management policies, target management indicators, medium- and long-term management issues, key management issues, and business risks and other information are omitted, since there was no material change to the disclosure of these items made in the Brief Announcement of Consolidated Financial Results for the Fiscal Year Ended September 30, 2006 (published October 31, 2006),

That Brief Announcement is posted on the following websites:

(Homepage of Fullcast Co., Ltd. (Financial Statement Report))

http://www.fullcast.co.jp/pdf/20061031e 01.pdf

(Homepage of Tokyo Stock Exchange (Company Search))

http://www.tse.or.jp/disc/48480/200610310537-2a1f10e0.pdf

## 4. Manufacturing, Orders Received and Sales

The Group does not have any manufacturing activities and, for the reasons listed below, the Group does not disclose figures for orders received.

- 1) In the Spot Business, most orders are received one or two days prior to the provision of a service. As a result, there is an extremely short time between the receipt of an order and the posting of the corresponding sales.
- 2) In the Factory Business and Technology Business, the volume of work performed is frequently revised in accordance with the request of the client company after receipt of an order.

Net Sales (Million yen)

Segment	October 1, 2006 – March 31, 2007	YoY Change (%)
Spot Business	29,827	26.2
Factory Business	10,321	33.1
Technology Business	8,559	11.1
Office Business	5,302	73.0
Other Business	1,546	379.3
Total	55,557	30.8

Notes:

- 1. The above sales figures do not include consumption taxes.
- 2. Inter-segment transactions were offset.

## 5. Consolidated Financial Statements for the First Half

## (1) Consolidated Balance Sheet for the First Half

			As of ]	March 31, 200	7	As o	f March 31, 200	06	As of S	September 30, 2	2006
	Category	Note No.	Am	ount	%	A	mount	%	A	mount	%
I 1 2 3 4 5	Assets Current assets Cash and deposits Trade notes and accounts receivables Securities Inventories Other current assets Allowance for doubtful			14,658,979 12,682,717 1,500,978 483,085 2,793,231 -117,706			11,948,119 11,484,811 236,205 2,016,445 - 127,604			10,713,392 12,110,602 1,201,436 530,687 2,781,246 - 114,013	
II 1 (1)	accounts  Total current assets  Fixed assets  Tangible fixed assets  Buildings and structures  Accumulated depreciation  Machinery and vehicles	*1	704,326 278,706 57,829	32,001,284 425,620	73.5	697,155 249,258 79,418	25,557,976 25,557,976 447,897	76.9	733,329 277,277 50,677	27,223,350 456,052	73.2
(3)	Accumulated depreciation Furniture and fixtures Accumulated depreciation Land	*1	37,032 1,913,584 1,066,434	20,797 847,150 606,469		46,227 1,363,927 756,182	33,191 607,745 736,632		35,260 1,740,444 954,582	15,417 785,862 736,632	
2 (1) (2) (3) (4)	Total tangible fixed assets Intangible fixed assets Software Consolidation adjustments Goodwill Other			1,900,036 1,150,498 2,371,260 89,821	4.4		1,825,465 1,008,456 1,318,132 160,228	5.5		1,993,964 1,135,233 2,520,972 53,218	5.4
3 (1) (2) (3)	Total intangible fixed assets Investment and other assets Investment securities Insurance reserve fund Other Allowance for doubtful accounts Total investment and other	*2		3,611,580 3,107,432 574,159 2,575,480 - 258,129	8.3		2,486,816 1,209,459 527,987 1,852,955 - 240,257	7.5		3,709,423 1,690,519 552,554 2,247,759 - 237,375	10.0
	Total fixed assets  Total fixed assets  Total assets			5,998,943 11,510,558 43,511,842	13.8 26.5 100.0		3,350,143 7,662,424 33,220,401	10.1 23.1 100.0		4,253,457 9,956,843 37,180,194	11.4 26.8 100.0

			As of March 31, 200	7	As o	of March 31, 20	006	As of Septer	nber 30,	2006
	Category	Note No.	Amount	%	Ar	nount	%	Amount		%
	Liabilities									
Ι	Current liabilities									
1	Notes payable and accounts payable trade		530,304			396,656		2	189,063	
2	Short-term borrowings	*1	6,718,000			3,196,268		4,6	548,300	
3	Current portion of long-term debt	*1	2,740,600			1,275,048		1,4	136,528	
4	Accounts payable-other		3,645,225			2,662,412		3,1	62,624	
5	Accrued expenses payable		2,874,745			2,028,646		2,4	136,878	
6	Income taxes payable		956,237			893,846		1,0	91,190	
7	Accrued bonuses		1,233,316			964,427		1,0	063,532	
8	Other current liabilities		493,447			444,988			30,336	
	Total current liabilities		19,191,873	44.1		11,862,811	35.7	14,8	358,451	40.0
II	Fixed liabilities									
1	Long-term debt	*1	8,950,200			4,534,416		4,5	517,292	
2	Allowance for employee retirement benefits		523,472			367,221		4	161,905	
3	Other fixed liabilities		20,109			162,048			64,947	
	Total fixed liabilities		9,493,781	21.8		5,063,685	15.3	5,0	)44,144	13.5
	Total liabilities		28,685,654	65.9		16,926,496	51.0	19,9	002,595	53.5

			As of March	h 31, 200	)7	As o	f March 31, 20	006 As o		of September 30, 2	
	Category	Note No.	Amount		%	Ar	nount	%	A	mount	%
	Minority interests Minority interests						2,624,245	7.9			
I II III IV V	Shareholders' equity Common stock Capital surplus Retained surplus Net unrealized holding gains on securities Treasury stock Total shareholder's equity Total liabilities, minority interests and shareholders' equity						3,464,100 3,073,807 7,038,304 265,299 -171,850 13,669,660	10.4 9.2 21.2 0.8 - 0.5 41.1			
I 1. 2. 3. 4. II 1.	Net assets  Owners' equity  Common stock  Capital surplus  Retained surplus  Treasury stock  Total owners' equity  Valuation and translation adjustments:  Net unrealized holding gains on securities  Total Valuation and translation adjustments  Minority interests		3, 8, -3, 11,	464,100 102,824 670,125 359,504 877,545 36,222 912,421	8.0 7.1 19.9 - 7.7 27.3					3,464,100 3,100,025 7,992,097 - 163,172 14,393,050 67,340 2,817,208	9.3 8.3 21.5 - 0.4 38.7
	Total net assets Liabilities and net assets			826,189 511,842	34.1 100.0					17,277,598 37,180,194	46.5 100.0

## (2) Consolidated Profit and Loss Statement for the First Half

				tober 1, 2006 Iarch 31, 2007			ctober 1, 2005 March 31, 2006	<u> </u>		tober 1, 2005 tember 30, 200	06
	Category	Note No.	Am	ount	%	Aı	mount	%	Am	nount	%
Ι	Net sales			55,556,694	100.0		42,480,630	100.0		90,163,256	100.0
II	Cost of sales			40,399,733	72.7		30,622,280	72.1		64,947,276	72.0
	Gross profit			15,156,961	27.3		11,858,350	27.9		25,215,980	28.0
III	Selling, general and administrative expenses	*1		12,707,961	22.9		9,771,605	23.0		20,500,565	22.8
	Operating income			2,449,000	4.4		2,086,745	4.9		4,715,414	5.2
IV	Non-operating income										
1	Interest income		7,452			394			2,718		
2	Rental income		9,130			6,679			19,067		
3	Equity in earnings of affiliates		3,379			37,208			35,765		
4	Other		79,084	99,046	0.2	58,023	102,304	0.3	85,915	143,465	0.1
V	Non-operating expenses										
1	Interest expense		68,804			23,749			64,288		
2	Expenses related to listing on Stock Exchange					22,519			22,519		
3	New stock issue expenses					18,936					
4	Stock issue expenses		266						24,571		
5	Business commence expense		10,669			47,567			47,567		
6	Other		105,548	185,286	0.3	56,246	169,016	0.4	150,022	308,968	0.3
	Ordinary income			2,362,759	4.3		2,020,033	4.8		4,549,911	5.0
VI	Extraordinary income										
1	Gain on sale of investment securities					16,464			16,530		
2	Gain on sale of affiliate stocks					9,239			9,239		
3	Reversal of allowances for		16,767			10,507			23,036		
	doubtful accounts Gain on change in share-holding	*2	, ,	44.54		ŕ	450.000			447.206	0.5
4	ratio	*2		16,767	0.0	422,790	459,000	1.1	398,400	447,206	0.5
VII	Extraordinary loss										
1	Loss on sales of fixed assets	*3	109,968			133			133		
	Loss on disposal of fixed assets	*4	30,217			19,602			39,621		
	Loss on sale of affiliate stocks	4.5				17.000			16,948		
4	Penalty	*5				17,000			17,000		
5	Loss on disposal of lease deposits Allowance for officers'					29,415			31,268		
6	retirement benefits	*6				140,000			165,000		
7	Loss on change of share-holding ratio	*7	4,722						26,133		
8	Loss on liquidation of affiliates		27,415								
9	Settlement	*8	21,879								
10	Loss on impairment of fixed assets	*9	88,000	282,201	0.5		206,150	0.5		296,103	0.3
	Income before income taxes and minority interests			2,097,325	3.8		2,272,883	5.4		4,701,015	5.2
	Corporate, residential and		905,531			821,802			1,906,724		
	enterprise taxes		ŕ	0=4=0=			715.00:			1.501.001	
	Corporate tax adjustment		- 51,004	854,527	1.5	- 105,968	715,834	1.7	- 345,644	1,561,081	1.7
	Minority interests (or loss)			136,908	0.3		49,614	0.2		197,593	0.2
	Net income			1,105,889	2.0		1,507,435	3.5		2,942,341	3.3
1		Ì				1					

## (3) Consolidated Retained Surplus Statement for the First Half

(Thousand yen)

Category	Note No.	Amo	Amount		
Capital surplus					
I Capital surplus at beginning of period			3,018,338		
II Increase in capital surplus					
1 Gain from disposal of treasury stock		55,469	55,469		
III Capital surplus at end of period			3,073,807		
Retained surplus					
I Retained surplus at beginning of period			5,804,181		
II Increase in retained surplus					
1 Net income		1,507,435	1,507,435		
III Decrease in retained surplus					
1 Dividends paid		273,312	273,312		
IV Retained surplus at end of period			7,038,304		

## (4) Consolidated Statements of Shareholders' Equity

First half of the current consolidated fiscal year (October 1, 2006 – March 31, 2007)

		(	Owners' equity	,	Valuation and Translation Adjustments				
	Common stock	Capital surplus	Retained surplus	Treasury stock	Total owners' equity	Net unrealized holding gains on securities	Valuation and translation adjustments	Minority interests	Total net assets
Balance September 30, 2006 (Thousand yen)	3,464,100	3,100,025	7,992,097	-163,172	14,393,050	67,340	67,340	2,817,208	17,277,598
Net increase/decrease during the current fiscal year									
Cash dividends			- 410,534		- 410,534				- 410,534
Decrease due to exemption from equity-method			- 17,327		- 17,327				- 17,327
Net income			1,105,889		1,105,889				1,105,889
Purchase of company shares				- 3,203,339	- 3,203,339				- 3,203,339
Disposal of treasury stock		2,798		7,007	9,806				9,806
Net increase/ decrease during the current fiscal year except in owners' equity						- 31,118	- 31,118	95,213	64,095
Total of increase/ decrease during the current fiscal year (Thousand yen)		2,798	678,029	- 3,196,332	- 2,515,505	- 31,118	- 31,118	95,213	- 2,451,410
Balance March 31, 2007 (Thousand yen)	3,464,100	3,102,824	8,670,125	- 3,359,504	11,877,545	36,222	36,222	2,912,421	14,826,189

## Fiscal year ended September 2006 (October 1, 2005 to September 30, 2006)

		(	Owners' equity	r	Valuation and Translation Adjustments				
	Common stock	Capital surplus	Retained surplus	Treasury stock	Total owners' equity	Net unrealized holding gains on securities	Valuation and translation adjustments	Minority interests	Total net assets
Balance September 30, 2005 (Thousand yen)	3,464,100	3,018,338	5,804,181	- 190,212	12,096,408	280,812	280,812	501,027	12,878,247
Net increase/decrease during the current fiscal year									
Cash dividends			- 683,664		- 683,664				- 683,664
Decrease due to newly consolidated subsidiaries			- 28,546		- 28,546				- 28,546
Decrease due to exemption from equitymethod			- 42,215		-42,215				- 42,215
Net income			2,942,341		2,942,341				2,942,341
Disposal of treasury stock		81,687		27,040	108,727				108,727
Net increase/ decrease during the current fiscal year except in owners' equity						- 213,472	-213,472	2,316,182	2,102,709
Total of increase/decrease during the current fiscal year (Thousand yen)		81,687	2,187,916	27,040	2,296,642	- 213,472	-213,472	2,316,182	4,399,352
Balance September 30, 2006 (Thousand yen)	3,464,100	3,100,025	7,992,097	- 163,172	14,393,050	67,340	67,340	2,817,208	17,277,598

## (5) Consolidated Cash Flows Statement for the First Half

			October 1, 2006 to March 31, 2007	October 1, 2005 to March 31, 2006	October 1, 2005 to September 30, 2006
Category			Amount	Amount	Amount
I	Cash flows from operating activities	No.			
1	Income before income taxes and minority interests		2,097,325	2,272,883	4,701,015
2	Depreciation and amortization		385,640	308,011	710,326
3	Increase in allowance for doubtful accounts		24,446	77,304	42,820
4	Increase (decrease) in allowance for bonuses		169,784	76,714	119,517
5	Increase in allowance for employee retirement benefits		63,286	27,205	57,677
6	Interest and dividend income		- 14,992	- 7,654	- 11,930
7	Interest expenses		68,804	23,749	64,288
8	Loss on sales of fixed assets		109,968	133	133
9	Loss on disposal of fixed assets		30,217	19,602	39,621
10	Credit losses		3,590	4,248	6,692
11	Gain on sale of investment securities			- 16,464	- 16,530
12	Gain on sale of affiliate stocks			- 9,239	- 9,239
13	Loss on sale of affiliate stocks				16,948
14	New stock issue expenses			18,936	
15	Stock issue expenses		266		24,571
16	Amortization of goodwill			6,743	
17	Amortization of consolidated adjustment accounts			44,697	
18	Amortization of goodwill		76,388		127,750
19	Equity in earnings of affiliates		- 3,379	- 37,208	- 35,765
20	Gain on change in share-holding ratio			- 422,790	- 398,400
21	Loss on change of share-holding ratio		4,722		26,133
22	Loss on impairment of fixed assets		88,000		
23	Increase in trade receivable		- 597,339	- 2,108,545	- 2,297,680
24	Increase (decrease) in inventories		47,602	239,918	- 44,893
25	Increase (decrease) in trade payable		462,066	972,467	914,447
26	Increase in accrued expenses payable		426,877		437,427
27	Increase in insurance reserve fund		- 21,604	- 27,524	- 46,555
28	Decrease in accrued income				1,069,238
29	Other		- 316,824	90,901	- 566,587
	Subtotal		3,104,843	1,554,088	4,931,026
30	Interest and dividend received		14,999	7,649	11,499
31	Interest paid		- 57,451	- 22,869	- 64,217
32	Income taxes paid		- 973,106	- 1,349,837	- 2,311,000
	Net cash provided by (used in) operating activities		2,089,284	189,032	2,567,308

			October 1, 2006 to March 31, 2007	October 1, 2005 to March 31, 2006	October 1, 2005 to September 30, 2006
	Category	Note No.	Amount	Amount	Amount
II	Cash flows from investing activities				
1	Purchase of time deposits		- 101,300	- 6,001	- 7,603
2	Proceeds from refund of time deposits		1,750	,	77,227
3	Purchase of tangible fixed assets		- 312,000	- 204,162	- 603,462
4	Proceeds from sales of tangible fixed assets		49,345	306	13,242
5	Purchase of intangible fixed assets		- 266,237	- 333,848	- 529,468
6	Purchase of acquisition of investment securities		- 1,441,625	- 247	- 948,500
7	Proceeds from sales of investment securities		-	31,944	38,021
8	Proceeds from collection on equity in investment securities		-	13,383	28,766
9	Advanced for loans receivable		- 10,815	- 32,299	- 86,329
10	Collection on loans receivable		24,403	57,644	88,320
11	Payment for the acquisition of shares in subsidiary		- 40,250	- 15,000	- 15,000
12	Proceeds from the sales of the shares of newly consolidated subsidiaries subject to change in scope of consolidation (minus means payments)	*3	-	- 1,902	- 36,802
13	Payments for the acquisition of the shares of newly consolidated subsidiaries subject to change in scope of consolidation	*2	-	131,971	- 1,596,665
14	Other		- 610	32,439	30,179
	Net cash provided by (used in) investing activities		- 2,097,339	- 325,772	- 3,548,075
III	Cash flows from financing activities				
1	Increase (decrease) in short-term borrowings		2,069,700	134,600	1,611,630
2	Proceeds from long-term debt		6,500,000	6,000,000	6,800,000
3	Repayments of long-term debt		- 763,020	- 448,824	- 1,667,832
4	Payments of redemption of corporate bonds		-	- 300,000	- 300,000
5	Proceeds from disposal of treasury stocks (exercise of stock option rights)		9,806	73,830	108,727
6	Expenditure incurred by acquisition of own stocks		- 3,203,339	-	
7	Proceeds from payment by minority shareholders		10,300	775,152	909,165
8	Payments of dividends		- 409,619	- 272,224	- 682,417
9	Payments of dividends to minority shareholders		- 59,621	- 8,000	- 40,923
10	Other		- 646	- 13,386	- 19,402
	Net cash provided by (used in) financing activities		4,153,561	5,941,148	6,718,948
IV	Exchange gain/loss on cash and cash equivalents		72	- 84	- 235
V	Net increase (decrease) in cash and cash equivalents		4,145,578	5,804,324	5,737,945
VI	Cash and cash equivalents at beginning of period		11,906,175	6,096,592	6,096,592
VII	Net increase in cash and cash equivalents due to newly consolidated subsidiaries		-		71,637
VIII	Cash and cash equivalents at end of period	*1	16,051,753	11,900,916	11,906,175

## Significant Accounting Policies in the Preparation of the First Half Financial Statements

1. Matters concerning the scope of consolidation

Consolidated Fullcast Technology Co., Ltd. Top Spot Co., Ltd.

subsidiaries: 18 Fullcast Factory Co., Ltd. Oneday Job Style Co., Ltd.

Fullcast Central Co., Ltd. Fullcast Acvance Co., Ltd.

Apayours Co., Ltd. Nisso Co., Ltd.

Fullcast Finance Co., Ltd. Solution Development Co., Ltd. Amusecast Co., Ltd. Fullcast Marketing Co., Ltd.

Asia Pacific System Research Co., Ltd. Toa System Co., Ltd.

Fullcast HR Institute Co., Ltd. Fullcast Stylish Work Co., Ltd. Casting Bank Co., Ltd. Job Choice Tokai Co., Ltd.

(Notes) 1. Fullcast Acvance Co., Ltd. changed its name to Nihon Sogo Security Guard Co., Ltd. on October 1, 2006.

- 2. Job Choice Tokai Co., Ltd. was established on October 18, 2006 and included in the scope of consolidation.
- 3. Neo Partners Co., Ltd. was dissolved with the resolution of an extraordinary general meeting of shareholders held on November 30, 2006 and liquidated on March 30, 2007.
- 4. Fullcast Co., Ltd. absorbed Fullcast Growing School Co., Ltd., a consolidated subsidiary, on January 1, 2007.
- 5. Fullcast HR Institute Co., Ltd. absorbed Best Staff Co., Ltd., a consolidated subsidiary of Fullcast Co., Ltd., on January 1, 2007.
- 6. Fullcast Advance Co., Ltd. absorbed Niscom Co., Ltd., a consolidated subsidiary of Fullcast Co., Ltd., on January 1, 2007.

Unconsolidated FATS Co., Ltd.

subsidiary: 1

(Note) The unconsolidated subsidiary is excluded from the scope of consolidation because its influence on the Company's net assets, net sales, net income and loss, and retained earnings is minor and does not have overall significance.

#### 2. Matters concerning the application of the equity method

(1) Name and other information about principal affiliates to which the equity method applies and unconsolidated subsidiaries and affiliates to which the equity method does not apply

Affiliate accounted for by the equity Fullcast Sports Co., Ltd. method: 3 Fullcast Drive Co., Ltd.

Net It Works, Inc.

Affiliate not accounted for by the equity method: 2 ICS Research, Inc. Info-P Co., Ltd.
Unconsolidated subsidiary not FATS Co., Ltd.

accounted for by the equity method: 1

- (Note) 1. Fullcast Drive Co., Ltd. was a non-equity method affiliate until the previous fiscal year, as its impact on the net profit and loss and retained earnings, etc. of the Company was minimal. As its relative importance has increased, however, it has been an equity method affiliate since the first half of the current fiscal year.
  - Those affiliates and unconsolidated subsidiary that are not accounted for by the equity method are excluded from the scope of the equity method because their influence on the Company's net income and loss and retained earnings is minor and does not have overall significance.
  - (2) Matters for which the special note on procedures for the application of the equity method is regarded as necessary or the preparation of consolidated interim financial statements of those affiliates that are accounted for by the equity method but have different interim closing dates from the Company's, financial statements that were prepared based on a provisional settlement of account conducted on the consolidated interim closing date are used.
- 3. Matters concerning the fiscal year settlement date, etc. of consolidated subsidiaries

The fiscal year settlement dates of the consolidated subsidiaries are the same as the settlement date of the Company.

- 4. Matters concerning significant accounting policies
  - (1) Valuation criteria and methods for principal assets
    - (i) Securities

Other securities

Securities with market quotations

Other securities that have market value are carried at fair value on the first half settlement date. (Unrealized holding gain or loss is included in shareholders' equity. The cost of securities sold is determined by the weighted-average method.)

Securities without market quotations

Securities without market quotations are stated at cost, with cost being determined by the weighted-average method.

Capital injection in investment limited partnerships and other similar associations (those deemed as securities according to Article 2, Paragraph 2 of the Securities and Exchange Law) is evaluated using the net equity on the most recent statement of accounts available on the date of settlement report stipulated in the partnership agreement.

#### (ii) Derivatives

Market value method

- (iii) Inventories
  - a. Goods, raw materials and supplies: They are stated at cost determined primarily by the first-in-first-out method.
  - b. Work in process and products: They are stated at cost, with cost being determined by the specific identification method.

#### (2) Depreciation method for major depreciable assets

#### (i) Tangible fixed assets

Declining-balance method

Depreciation on buildings (excluding furniture and fixtures) acquired on or after April 1, 1998 is computed using the straight-line method.

The useful life of principal assets is as follows:

Buildings and structures: 3-56 years Machinery and vehicles: 2-10 years Furniture and fixtures: 2-20 years

### (ii) Intangible fixed assets

Straight-line method

The development costs of software intended for internal use are amortized over an expected useful life of 3-5 years by the straight-line method.

As for software intended for commercial use, whichever larger amount is given, mainly amortized value based upon estimated sales over an expected effective life of 3 years, or equated amortized value based upon the remaining marketable life.

#### (3) Deferred assets

Shares delivery expenses and preopening expenses

The entire amount is expensed at the time of payment.

(Reclassification)

The Practical Issues Task Force (PITF) No. 19 Tentative Solution on Accounting for Deferred Assets of the Accounting Standards Board of Japan (ASBJ) announced on August 11, 2006 is applied from the first half of the current consolidated accounting period. As a result, "new stock issue expenses," which was posted in non-operating expenses in the first half of the previous consolidated accounting period, has been reclassified as "stock issue expenses" in the first half of the current consolidated accounting period.

#### (4) Recognition of significant allowances

## (i) Allowance for doubtful accounts

To prepare for credit losses on accounts receivable and loans receivable etc., allowances equal to the estimated amount of uncollectible receivables are provided for general receivables based on the historical write-off ratio, and bad receivables based on case-by-case determination of collectibility.

### (ii) Accrued bonuses

As a means of providing for bonus obligations, the Company designates in the reserve account an amount accrued for the first half among the estimated amount for the fiscal year.

## (iii) Allowance for employee retirement benefits

To provide for accrued employees' retirement benefits, the Company and part of its consolidated affiliates provide an allowance in the amount deemed to have accrued at the end of the first half mainly based on projected benefit obligations and pension assets at the end of the fiscal year. Actuarial differences are primarily amortized in the fiscal year in which they are recognized.

#### (5) Translation of significant foreign currency-denominated assets and liabilities

Foreign currency-denominated monetary assets and liabilities are translated into yen at the exchange rate in effect on the

first half settlement date. Translation gain or loss is accounted as profit or loss.

#### (6) Accounting for leases

Finance leases other than those which are deemed to transfer the ownership of the leased assets to the lessees, are accounted for by the method similar to that applicable to ordinary operating leases.

#### (7) Accounting for major hedges

#### (i) Hedge accounting method

The company applies the deferred accounting method. Interest rate swap transactions that qualify for special treatment under Note 14 of the "Opinion Concerning Establishment of Accounting Standards for Financial Instruments" are accounted for by the short-cut method.

- (ii) Hedge method and hedged transaction
  - a. Hedge method: Interest rate swap
  - b. Hedged transaction: Interests on borrowings

## (iii) Hedging policy

The Company uses hedge transactions to reduce interest rate risk. The responsible division executes all the derivative transactions the company enters into. Internal audit executive checks the procedures and ascertains the adequacy of individual derivative transactions.

## (iv) Evaluation of hedge effectiveness

Interest rate swap transactions

In principle, the Company assesses the effectiveness of individual hedge transactions at the end of the consolidated fiscal year (including interim periods). The Company does not assess the effectiveness of a hedge transaction if there is a high correlation (principal, interest rate, period etc.) and high degree of effectiveness between the hedge method and the hedged transaction.

(8) Other significant accounting policies in the preparation of consolidated fiscal year financial statements

All amounts stated are exclusive of national consumption tax and local consumption tax.

## 5. Scope of cash and cash equivalents on fiscal year consolidated cash flows statements

For the purpose of fiscal year consolidated cash flows statements, cash and cash equivalents consists of vault cash, deposits that can be withdrawn on demand, and short-term investments, with original maturities of three months or less, that are readily convertible to known amounts of cash and present insignificant risk of change in value.

## Changes in Significant Accounting Policies in the Preparation of the First Half Financial Statements

## 1. Accounting standards for business combinations and business divestitures

We apply the Accounting Standards for Business Combinations (Business Accounting Council, October 31, 2005), the Accounting Standards for Business Divestitures (Accounting Standards Board Statement No. 7, December 27, 2005) and the Guide on Accounting Standards for Business Combinations and Accounting Standards for Business Divestitures (Accounting Standards Board Guidance No. 10, December 27, 2005) from the first half of the current fiscal year.

Changes to the presentation of the consolidated interim financial statements following the revision of the Regulations Concerning the Terminology, Forms, and Preparation Methods of Interim Financial Statements are as follows:

Consolidated interim balance sheet

"Consolidation adjustments" is posted as "goodwill" in the first half of the current consolidated accounting period.

Consolidated interim profit and loss statement

"Amortization of consolidated adjustment accounts" is presented as "amortization of goodwill" in the first half of the current consolidated accounting period.

Consolidated interim cash flow statement

"Amortization of consolidated adjustment accounts" and "amortization of goodwill" are recorded as "amortization of goodwill" in the first half of the current consolidated accounting period.

#### 2. Presentation of Net Assets on the balance sheet, etc.

The "Accounting Standard for Presentation of Net Assets in the Balance Sheet" (ASBJ Statement No. 5 on December 9, 2005 by Accounting Standards Board of Japan) and the "Guidance on Accounting Standard for Presentation of Net Assets in the Balance Sheet" (ASBJ Guidance No. 8 on December 9, 2005 by Accounting Standards Board of Japan) were applied from this accounting term. The application of these accounting policies does not affect the profit and loss of the Company.

The amount corresponding to the total amount in "Shareholders' Equity" is 14,460,390 thousand yen.

Due to the amendment of the consolidated financial statements regulations, "Net Assets" on the consolidated balance sheet are prepared from this accounting term in accordance with the amended consolidated financial statements regulations.

## Reclassification

The "increase in accrued expenses payable" that was included in "other" in cash flows from operating activities in the first half of the previous consolidated accounting period is separately posted in the first half of the current consolidated accounting period, because its importance in monetary terms has increased. The amount of "increase in accrued expenses payable" in the first half of the previous consolidated accounting period was 203.459 million yen.

## Explanatory Notes Notes on consolidated balance sheet for the first half

As of March 31, 2007	As of March 31, 2006	As of September 30, 2006
*1.	*1. Assets pledged as collateral	*1.
	Assets pledged as collateral were as	
	follows:	
	Buildings and structures 162,988	
	Land 56,180	
	Total 219,168	
	Liabilities corresponding to assets pledged	
	as collateral:	
	Short-term borrowings 500,000	
	Long-term debt 1,421,604	
	[Current portion of long-term debt] [310,008]	
	Total 1,921,604	
*2.	*2.	*2.Non-consolidated subsidiary and
		affiliate stock includes the following:
		Investment securities 776,491
3. Our consolidated subsidiary Fullcast	3. Our consolidated subsidiary Fullcast	3. Our consolidated subsidiary Fullcast
Finance Co., Ltd. offers cashing	Finance Co., Ltd. offers cashing	Finance Co., Ltd. offers cashing
services incidental to credit card loan	services incidental to credit card loan	services incidental to credit card loan
and credit card operations, and others.	and credit card operations, and others.	and credit card operations, and others.
Unexecuted lending outstanding	Unexecuted lending outstanding	Unexecuted lending outstanding
involved in loan commitment under	involved in loan commitment under	involved in loan commitment under
these operations is as follows: Loan commitment 1,270,470	these operations is as follows:  Loan commitment 1,120,060	these operations is as follows:  Loan commitment 1,814,340
Lending 1,038,487	Lending 889,341	Lending 951,142
Balance 231,983	Balance 230,719	Balance 863,198
,	, ,	,
4. The Company and three of its	4. The Company and two of its	4. The Company and three of its
consolidated subsidiaries signed an	consolidated subsidiaries signed an	consolidated subsidiariessigned an
agreement for overdraft with 11 banks	agreement for overdraft with 10 banks	agreement for overdraft with 11 banks
to procure operating capital efficiently.	to procure operating capital efficiently.	to procure operating capital efficiently.
The balance of borrowing involved in	The balance of borrowing involved in	The balance of borrowing involved in
the agreement for overdraft at the end of the consolidated first half is as	the agreement for overdraft at the end of the consolidated first half is as follows:	the agreement for overdraft at the end
of the consolidated first half is as follows:	the consolidated first fiall is as follows:	of this consolidated fiscal year is as follows:
Limit of overdraft	Limit of overdraft	Limit of overdraft
account 15,478,750	account 12,550,000	account 14,518,750
Borrowing 6,696,000	Borrowing 3,049,468	Borrowing 4,523,200
Balance 8,782,750	Balance 9,500,532	Balance 9,995,550

Notes on consolidated profit and loss statement for the first half

Ostahan 1 2006 Manah 2	21 2007	October 1 2005 March 2	1 2006	October 1, 2005 September	<u>, , , , , , , , , , , , , , , , , , , </u>
October 1, 2006 March. 3		October 1, 2005 March. 3		1	
*1. Significant components of so	-	*1. Significant components of selling,		*1. Significant components of selling,	
general and administrative e		general and administrative ex	2,410,000	general and administrative	5,599,086
Salaries and wages	3,140,739	Salaries and wages		Salaries and wages	
Miscellaneous wages	1,977,071	Miscellaneous wages	1,361,272	Miscellaneous wages Legal welfare	3,005,159
Legal welfare Provision of accrued bonuses	594,954	Legal welfare Provision of accrued bonuses	404,950	Provision of accrued bonuses	900,596
Retirement benefit expenses	549,095 123,787	Retirement benefit expenses	421,082 76,157	Retirement benefit expenses	473,305 199,728
Communications expenses	544,205	Communications expenses	392,396	Communications expenses	897,766
Advertisement and sales		Advertisement and sales		Advertisement and sales	
promotion	261,826	promotion	389,002	promotion	621,123
Travel and transportation	576,495	Travel and transportation	400,886	Travel and transportation	862,445
Rents	1,132,405	Rents	844,469	Rents	1,838,668
Depreciation and amortization	308,464	Depreciation and amortization	260,301	Depreciation and amortization	620,312
Recruitment expense	1,249,909	Recruitment expense	1,016,458	Recruitment expense	1,875,064
Provision of allowance for		Provision of allowance for		Provision of allowance for	
doubtful accounts	59,557	doubtful accounts	71,392	doubtful accounts	82,736
Amortization of goodwill	68,274	Amortization of consolidated adjustment accounts	44,697	Amortization of goodwill	93,117
*2.		*2. The gain on the change in ed	mity	*2. The gain on the change in e	quity
2.		resulted from the public stoo		resulted from the public sto	
		at a consolidated subsidiary,	•	and the exercise of stock op	•
		Technology Co., Ltd.	Tuncast	consolidated subsidiary, Ful	
		reciniology co., Ltd.		Technology Co., Ltd.	iicast
*3. Significant components of lo	occ on calec	*3. Significant components of loss on sales		*3. Significant components of 1	occ on calec
of fixed assets	oss on saics	of fixed assets	oss on saics	of fixed assets	ioss on saics
Land	109,968	Furniture and fixtures	133	Furniture and fixtures	133
Land	109,900	Furniture and fixtures	133	rumture and fixtures	133
*4. Significant components of lo	oss on	*4. Significant components of lo	oss on	*4. Significant components of	loss on
disposal of fixed assets		disposal of fixed assets		disposal of fixed assets	
Buildings and structures	7,309	Machinery and vehicles	407	Buildings and structures	73
Machinery and vehicles	190	Furniture and fixtures	2,420	Machinery and vehicles	984
Furniture and fixtures	22,695	Software	16,776	Furniture and fixtures	3,105
Software	25	Total	19,602	Software	35,459
Total	30,217			Total	39,621
*5.		*5. Penalty on a change in the co	ontract	*5. Penalty on a change in the c	contract
		period of management consi		period of management cons	
		contract.	-	contract.	-
*6.		*6. Officers' retirement benefits	are mainly	*6. Officers' retirement benefits	s are mainly
· ·		in connection with the paym	-	in connection with the payn	-
		retirement benefits to the fou		retirement benefits to the fo	
				consolidated subsidiary, Asi	
		consolidated subsidiary, Asia Pacific System Research Co., Ltd., as resolved		System Research Co., Ltd.,	
		_			
		at an ordinary meeting of shareholders of the subsidiary held on Jun 29, 2005.		at an ordinary meeting of shareholders of the subsidiary held on Jun 29, 2005.	
*7. Loss on change in equity resulted from		*7.	27, 2003.	*7. Loss on change in equity re	
the exercise of stock options		, · ·		the exercise of stock option	
consolidated subsidiary, Full				consolidated subsidiary, As	
Technology Co., Ltd.	icasi			I	ia i acilic
recnnology Co., Lta.				System Research Co., Ltd.	

October 1, 2006 March. 31, 2007	October 1, 2005	March. 31, 2006	October 1, 2005	September 30, 2006
*8. A settlement was posted because the	*8.		*8.	
Company's subsidiary Asia Pacific				
System Research Co., Ltd. recorded the				
settlement amount and other expenses				
likely to be incurred following				
conciliation or a decision handed down				
by the Tokyo District Court.				
*9. The details of the impairment loss are				
as follows.				
(1) Main assets for which an impairment				
loss was recognized				
Use Type Place				
Business Goodwi Shibuya-				
know-how ll ku, Tokyo				
(2) Background to the recognition of the				
impairment loss				
An impairment loss was recognized				
because the future use of the business				
know-how above was no longer				
anticipated in light of the business				
policies of Fullcast.				
(3) Amount of impairment loss				
Goodwill 88,000				
(4) Grouping method of assets				
To apply accounting for the				
impairment of fixed assets, the Group				
classified assets in accordance with the				
classification of business segments.				
(5) Calculation of collectible amount				
The Group uses the value for the				
calculation of the collectible amount				
and adopts a zero value given				
estimations of future cash flow.				

Notes on consolidated statement of changes in net assets

First half of the current consolidated fiscal year (October 1, 2006 - March. 31, 2007)

1. Matters concerning the type and the number of shares issued and treasury stock

	Number of shares at the end of the previous fiscal year	Increase in the numbe of shares during this interim term	Decrease in the number of shares during this interim term	Number of shares at the end of this interim term
Shares issued				
Common stock (shares)	275,964	-	-	275,964
Total	275,964	-	-	275,964
Treasury stock				
Common stock (shares)	2,275	(Note 1) 11,336	(Note 2) 34	13,577
Total	2,275	11,336	34	13,577

(Note) 1. The reason for the increase in treasury stock is as follows:

Acquisition of the Company shares based on a resolution of the Board of Directors

11,336 shares

2. The cause for the decrease in treasury stock is as follows.

Disposal of treasury stock associated with the exercise of stock option rights

34 shares

# 2. Matters concerning stock acquisition rights

There are no relevant matters.

# 3. Matters concerning dividend

(1) Dividend payments

Resolution	Type of stock	Total amount of dividends	Dividend per share	Record date	Effective date
Ordinary meeting of shareholders on December 21, 2006	Common stock	410,534 thousand yen	1,500 yen	September 30, 2006	December 22, 2006

Previous consolidated fiscal year (October 1, 2005 - September 30, 2006)

1. Matters concerning the type and the number of shares issued and treasury stock

	Number of shares at the end of the previous fiscal year	Increase in the number of shares during the current fiscal year	Decrease in the number of shares during the current fiscal year	Number of shares at the end of the current fiscal year
Shares issued				
Common stock				
(shares)	275,964	-	-	275,964
Total	275,964	-	-	275,964
Treasury stock				
Common stock (shares)	2,652	-	(Note) 377	2,275
Total	2,652	-	377	2,275

(Note) The cause for the decrease in treasury stock is as follows.

Disposal of treasury stock associated with the exercise of stock option rights

377 shares

# 2. Matters concerning stock acquisition rights

There are no relevant matters.

# 3. Matters concerning dividend

# (1) Dividend payments

Resolution	Type of stock	Total amount of dividends	Dividend per share	Record date	Effective date
Ordinary meeting of shareholders on December 21, 2005	Common stock	273,312 thousand yen	1,000 yen	September 30, 2005	December 22, 2005
Board of directors' meeting on May 8, 2006	Common stock	410,352 thousand yen	1,500 yen	March 31, 2006	June 6, 2006

# (2) Of dividends the record date of which belongs to the current fiscal year, those the effective date of which falls in or after the next fiscal year

Resolution	Type of stock	Total amount of dividends	Dividend per share	Record date	Effective date
To be approved at a meeting of shareholders on December 21, 2006	Common stock	410,534 thousand yen	1,500 yen	September 30, 2006	December 22, 2006

Notes on consolidated cash flows statement for the first half

October 1, 2006 March. 31, 2007	October 1, 2005 March. 31, 2006	October 1, 2005 September 30, 2006
*1. Reconciliation of the first half consolidated balance sheet items to cash and cash equivalents in the first quarter consolidated cash flows statements  Cash and deposits   14,658,979  Fixed deposits with original maturities of over 3 months  Investment trusts included ir securities account  Commercial paper   999,082  Money market funds   200,369  Cash and cash equivalents *2.   16,051,753  *2.   16,051,753	*1. Reconciliation of the first half consolidated balance sheet items to cash and cash equivalents in the first quarter consolidated cash flows statements  Cash and deposits  Fixed deposits with original maturities of over 3 months  Cash and cash equivalents  11,948,119  Fixed deposits with original maturities of over 3 months  Cash and cash equivalents  11,900,916  *2. Major breakdown of assets and liabilities of a newly consolidated subsidiary  The following shows a breakdown of assets and liabilities at the start of consolidation of newly established and consolidated Asia Pacific System  Research Co., Ltd. through stock acquisition and the relation with net expenditure for acquisition of the stock.  Current assets  5,509,986  Fixed assets  585,957  Consolidation adjustments  1,351,930  Current liabilities  1,058,864  Fixed liabilities  353,053  Minority interest  1,752,762  Acquisition price of the company's shares  Cash and cash equivalents held by the company  Net expenditure for acquisition of the company  Net expenditure for acquisition of the company  (minus indicates proceeds)	*1. Reconciliation of consolidated balance sheet items to cash and cash equivalents in fiscal year consolidated cash flows statements  Cash and deposits 10,713,392  Fixed deposits with original maturities of over 3 months Investment trusts included in securities account  Commercial paper 499,721  oney market funds 200,106  Cash and cash equivalents 11,906,175  *2. Major breakdown of assets and liabilities of a newly consolidated subsidiary  The following shows a breakdown of assets and liabilities at the start of consolidation of Asia Pacific System Research Co., Ltd. through stock acquisition and the relation with net expenditure for acquisition of the company.  Current assets 5,509,986  Fixed assets 585,957  Goodwill 1,351,930  Current liabilities 1,058,864  Fixed liabilities 353,053  Minority interest 1,752,762  Acquisition price of the company's shares  Cash and cash equivalents held by the company  Net expenditure for acquisition of the company  Net expenditure for acquisition of the company  (minus indicates proceeds)

October 1, 2006	March. 31, 2007	October 1, 2005	March. 31, 2006	October 1, 2005 September	er 30, 2006
				The following shows a breaker	lown of
				assets and liabilities at the star	
				consolidation of Nihon Sogo	
				Guard Co., Ltd., Niscom, Inc.	-
				Co., Ltd. through stock acquis	
				the relation with net expenditu	
				acquisition of the company.	
				Current assets	839,968
				Fixed assets	92,845
				Goodwill	215,543
				Current liabilities	332,004
				Fixed liabilities	120,732
				Acquisition price of the	
				companies' shares	695,621
				Cash and cash equivalents	- 99,844
				held by the companies	
				Net expenditure for	595,777
				acquisition of the companies	,,,,,
				The following shows a break	down of
				assets and liabilities at the sta	
				consolidation of Solution De	velopment
				Co., Ltd. through stock acqui	-
				the relation with net expendit acquisition of the company.	
				Current assets	75,650
					6,599
				Fixed assets	
				Goodwill	31,435
				Current liabilities	11,164
				Fixed liabilities	44,743
				Minority interest	2,462
				Acquisition price of the	55,315
				company's shares	
				Cash and cash equivalents	- 50,150
				held by the company	
				Net expenditure for	5,165
				acquisition of the company	
				The following shows a break	
				assets and liabilities at the sta	
				consolidation of Fullcast Mar	-
				Co., Ltd. through stock acqui	
				the relation with net expendit acquisition of the company.	ture for the
				Current assets	337,052
				Fixed assets	156,040
				Goodwill	797,439
				Current liabilities	287,938
				Acquisition price of the company's shares	1,002,593
				Cash and cash equivalents	
				held by the company	- 15,813
				Net expenditure for	
				acquisition of the company	986,780

October 1, 2006 March. 31, 2007	October 1, 2005 March. 31, 2006	October 1, 2005 September 30, 2006
		The following shows a breakdown of assets and liabilities at the start of consolidation of Toa System Co., Ltd. through stock acquisition and the relation with net expenditure for the acquisition of the company.
		Current assets 96,651
		Fixed assets 156,204
		Goodwill 180,859
		Current liabilities 22,266
		Fixed liabilities 367,223
		Minority interest - 106,376
		Acquisition price of the company's shares
		Cash and cash equivalents held by the company - 9,686
		Net expenditure for 140,914
		acquisition of the company
*3. ————	*3. Major breakdown of assets and liabilities of a company that became non-consolidated through the sale o stock	f non-consolidated through the sale of stock
	The following shows a breakdown of	The following shows a breakdown of
	assets and liabilities at the time of	assets and liabilities at the time of
	exclusion of Fullcast Telemarketing C	
	Ltd. from the scope of consolidation	Ltd. from the scope of consolidation
	through the sale of stock and the relati with net proceeds from the sale of the	with net proceeds from the sale of the
	company	company
	Current assets 137,80	
	Fixed assets 39,3:	
	Current liabilities 105,33 Minority interest 35,23	
	Gain on sale of stock in	Gain on sale of stock in
	Salas price of the company's	Solog price of the company's
	stock  Cash and each equivalents	stock  Cash and cash equivalents
	held by the company	held by the company -47,802
	Net proceeds from sale of the company's stock (minus indicates expenditures) - 1,90	Net proceeds from sale of the company's stock (minus - 1,902 indicates expenditures)

October 1, 2006	March. 31, 2007	October 1, 2005	March. 31, 2006	October 1, 2005 September	r 30, 2006
				The following shows a breaker assets and liabilities at the time exclusion of Fullcast Sports C from the scope of consolidation the sale of stock and the relatinet proceeds from the sale of company.  Current assets  Fixed assets  Current liabilities  Fixed liabilities  Minority interest	ne of Co., Ltd. on through onship with
				Loss on sale of stock in affiliate	- 10,948
				Sales price of the company's stock	27,300
				Cash and cash equivalents held by the company	- 62,200
				Net proceeds from sale of the company's stock (minus indicates expenditures)	- 34,900

# Securities

First half of the current consolidated fiscal year (as of March 31, 2007)

1. Securities with market quotations

Other securities (Thousand yen)

Category	As of March 31, 2007			
Category	Acquisition cost	Carrying value	Unrealized gain/loss	
(1) Equity securities	427,770	518,487	90,716	
(2) Debt securities				
JGB's and municipal bonds	_	_	_	
Corporate bonds	196,794	198,280	1,486	
Other bonds	_	_	_	
(3) Other securities			_	
Total	624,564	716,767	92,202	

# 2. Securities without market quotations

(1) Subsidiary stocks and affiliate stocks	
Subsidiary stocks	40,250
Affiliate stocks	1,478,190
(2) Other securities	
Non-listed stocks	847,089
Investment in partner and others	25,136
Money Management Fund	200,369
Commercial paper	999,082
Fund	301.527

First half of the previous consolidated fiscal year (as of March 31, 2006)

1. Securities with market quotations

Other securities (Thousand yen)

Catanama	As of March 31, 2006					
Category	Acquisition cost Carrying value		Unrealized gain/loss			
(1) Equity securities	420,407	878,453	458,046			
(2) Debt securities						
JGB's and municipal bonds	_	_	_			
Corporate bonds	_	_	_			
Other bonds	_	_	_			
(3) Other securities	_	_	_			
Total	420,407	878,453	458,046			

# 2. Securities without market quotations

(Thousand yen)

(1) Subsidiary stocks and affiliate stocks	
Subsidiary stocks	100,000
Affiliate stocks	73,055
(2) Other securities	
Non-listed stocks	101,040
Investment in partner and others	56,911

Previous consolidated fiscal year (As of September 30, 2006)

1. Securities with market quotations

Other securities (Thousand yen)

Category	As of September 30, 2006						
Category	Acquisition cost Carrying value		Unrealized gain/loss				
(1) Equity securities	427,263	566,690	139,426				
(2) Debt securities							
JGB's and municipal bonds	_	_	_				
Corporate bonds	196,794	197,161	367				
Other bonds	_	_	_				
(3) Other securities	_	_	_				
Total	624,057	763,850	139,793				

# 2. Securities without market quotations

(1) Subsidiary stocks and affiliate stocks	
Affiliate stock	776,491
(2) Other securities	
Non-listed stocks	124,040
Investment in partner and others	26,137
Money Management Fund	201,106
Commercial paper	499,721
Fund	501,610

### Segment information

### First half of the current consolidated fiscal year (October 1, 2006 – March 31, 2007)

(Thousand yen)

	Spot Business	Factory Business	Technology Business	Office Business	Other Business	Total	Elimination or company total	Consolidated
Net sales and operating income								
Net sales								
(1) Sales to external customers	29,827,426	10,321,457	8,559,330	5,302,240	1,546,240	55,556,694		55,556,694
(2) Inter-segment sales or transfers	409,222	11,355	355,492	114,456	2,345	892,870	(892,870)	
Total	30,236,648	10,332,812	8,914,822	5,416,696	1,548,586	56,449,564	(892,870)	55,556,694
Operating expenses	28,465,773	9,949,224	8,267,378	5,177,252	1,546,720	53,406,347	(298,653)	53,107,694
Operating income	1,770,875	383,588	647,444	239,444	1,866	3,043,217	(594,217)	2,449,000

### Notes:

- 1. The company's business activities are divided as given below for the purpose of internal management.
- 2. Business segments
  - (1) Spot Business: Short-term employee dispatching services, short-term contractual workers services
  - (2) Factory Business: Staffing services for production line work, contracted-out services for production line work
  - (3) Technology Business: Engineer dispatching services, human resources contracting of technical staff, data communication services
  - (4) Office Business: Clerical manpower dispatching, clerical work contracting
  - (5) Other Business: Restaurant and bar management, security services, etc.
- 3. Of the operating expenses during the consolidated first half accounting period, the amount of funds, which can not be allocated, included in the elimination or company total item is 580,228 thousand yen. It is mainly expenses associated with the administrative departments of the parent company's head office, such as Accounting.

First half of the previous consolidated fiscal year (October 1, 2005 – March 31, 2006) (Thousand yen)

That hair of the pro	Spot Business	Factory Business	Technology Business	Office Business	Other Business	Total	Elimination or	Consolidated
Net sales and operating income	Business	Busiliess	Busiliess	Busiliess	Busiliess		company total	
Net sales								
(1) Sales to external customers	23,637,462	7,755,224	7,700,784	3,064,562	322,598	42,480,630		42,480,630
(2) Inter-segment sales or transfers	342,676	11,772	22,782	215,102	22,864	615,197	(615,197)	
Total	23,980,138	7,766,996	7,723,566	3,279,664	345,463	43,095,827	(615,197)	42,480,630
Operating expenses	22,146,226	7,519,964	7,273,899	3,222,474	365,746	40,528,309	(134,425)	40,393,885
Operating income or loss	1,833,912	247,032	449,666	57,190	- 20,283	2,567,518	(480,772)	2,086,745

### Notes:

- 1. The company's business activities are divided as given below for the purpose of internal management.
- 2. Business segments
  - (1) Spot Business: Short-term employee dispatching services, short-term contractual workers services
  - (2) Factory Business: Staffing services for production line work, contracted-out services for production line work
  - (3) Technology Business: Engineer dispatching services, human resources contracting of technical staff, data communication services
  - (4) Office Business: Clerical manpower dispatching, clerical work contracting, call center management business
  - (5) Other Business: Agency services for professional athletes, restaurant and bar management, etc.
- 3. Of the operating expenses during the consolidated first half accounting period, the amount of funds, which can not be allocated, included in the elimination or company total item is 516,404 thousand yen. It is mainly expenses associated with the administrative departments of the parent company's head office, such as Accounting.

### Previous consolidated fiscal year (October 1, 2005 – September 30, 2006)

(Thousand yen)

	Spot Business	Factory Business	Technology Business	Office Business	Other Business	Total	Elimination or company total	Consolidated
Net sales and operating income								
Net sales								
(1) Sales to external customers	49,982,169	16,135,481	15,168,889	7,376,986	1,499,732	90,163,256		90,163,256
(2) Inter-segment sales or transfers	948,798	25,209	170,436	426,972	26,425	1,597,840	(1,597,840)	
Total	50,930,967	16,160,690	15,339,325	7,803,958	1,526,157	91,761,096	(1,597,840)	90,163,256
Operating expenses	47,000,440	15,685,808	14,420,830	7,440,626	1,600,680	86,148,383	(700,542)	85,447,842
Operating income or loss	3,930,527	474,882	918,495	363,332	- 74,523	5,612,713	(897,298)	4,715,414

#### Notes:

- 1. The company's business activities are divided as given below for the purpose of internal management.
- 2. Business segments
  - (1) Spot Business: Short-term employee dispatching services, short-term contractual workers services
  - (2) Factory Business: Staffing services for production line work, contracted-out services for production line work
  - (3) Technology Business: Engineer dispatching services, human resources contracting of technical staff, data communication services
  - (4) Office Business: Clerical manpower dispatching, clerical work contracting, call center management business
  - (5) Other Business: Agency services for professional athletes, restaurant and bar management, security services, etc.
- 3. Of the operating expenses during the consolidated fiscal year, the amount of funds, which can not be allocated, included in the elimination or company total item is 965,773 thousand yen. It is mainly expenses associated with the administrative departments of the parent company's head office, such as Accounting.

### Geographic segment information

Geographical segment information is not presented since the Company did not have consolidated subsidiaries or branches offices in other areas or regions than Japan in the current consolidated first half, the previous-year consolidated first half and the previous consolidated fiscal year.

### Overseas sales

There are no overseas sales in the first half of the current consolidated fiscal year. Overseas sales are not presented since they accounted for less than 10% of consolidated sales in the previous-year consolidated first half and the previous consolidated fiscal year.

# Per share information

October 1, 2006 March 31, 2007	October 1, 2005	March 31, 2006	October 1, 2005	September 30, 2006
Shareholders' equity per share	Shareholders' equity p	per share	Shareholders' equity	per share
¥45,405.32		¥49,968.05		¥52,835.11
Net income per share (basic) in H1	Net income per share	(basic) in H1	Net income per share	(basic)
¥4,137.61		¥5,514.25		¥10,757.95
Net income per share (diluted) in H1 ¥4,136.52	Net income per share	(diluted) in H1 ¥5,502.02	Net income per share	(diluted) ¥10,736.22

#### Notes:

1. The following is the base to calculate the net income per share for the first half and diluted net income per share for the first half.

(Thousand yen)

Item	From October 1, 2006 to March 31, 2007	From October 1, 2005 to March 31, 2006	From October 1, 2005
NT-4 Table 1			to September 30, 2006
Net income		1,507,435	2,942,341
Net income (basic)	1,105,889	1,507,435	2,942,341
Net income not available to			
common stock			
Average number of common stock	267,277 shares	273,370 shares	273,503 shares
outstanding during the period	207,277 Shares	2/3,3/0 shares	273,303 Shares
Net income adjustment for the			
first half			
Major breakdown of increased			
shares in common stocks used to			
calculate diluted net income per	70 shares	607 shares	553 shares
share for the first half			
Stock acquisition rights			
Increase in common shares	70 shares	607 shares	553 shares
Potential stock not included in the calculation of net income per share (diluted) since it did not have dilative effect.	shareholders' meeting held on		Stock options pursuant to the resolution of the general shareholders' meeting held on December 21, 2005. (Number of share acquisition rights to be issued: 1,996)

# Subsequent events

1. Affiliation through stock acquisition We acquired shares in Japanese security  1. Merger of consolidated subsidiaries The Company's consolidated subsidiaries	October 1, 2006 March. 31, 2007	n. 31, 2006 October 1, 2005 September 30, 2006
firm Nihon Sogo Security Guard Co., Ltd. (NISSOKEL), as decided in the board of directors' meeting held on March 20, 2006. Upon stock acquisition, the Group intends to step up the security business and expand our service menu in an effort to further increase its values as a comprehensive outsourced human resources service provider.  (1) Profile of the affiliate (as of March 31, 2006)  1) Trade name: Nihon Sogo Security Guard Co., Ltd.  2) Representative: Yoshinori Kawano 3) Head office: Shinjuku Ward, Tokyo 4) Business activities: Security/guard business  5) Capital: 80,000 thousand yen (2) Details of stock acquisition 1) How to acquire stock: Stock transfer  2) Date of stock acquisition: May 1, 2006  3) Number of stock acquisition: May 1, 2006  3) Number of stock acquisition: 100%  2. Establishment of Joint Venture Fullcast established a joint venture that offers human resources services for transport businesses with Zero Co., Ltd., based on the resolution at the board meeting held on March 27, 2006  (1) Summary of the joint venture 1) Trade name: Fullcast from Jamuary 1, 2007. (1) The purpose of the merger 2. Merger of consolidated subsidiary of the Company while Best Staff Co., Ltd. on the business further, the two company merged; thereby consolidating function.  (2) Merger method and name after the merger Through the merger. Fullcast Institute Co., Ltd. will be the survive company, while Best Staff Co., Ltd. of edissolved.  (3) Allocation of new shares through merger since this was a merger between Fullcast's wholly-owned subsidiary: another, no new shares were allocational programs decided to merge with Fullcast Grow School Co., Ltd. on January 1, 2007. (1) The purpose of the merger Through the merger in the providing train instruction and educational programs develop the vocational skills of hum in the proper in the providing train instruction and educational programs develop the vocational skills of hum resources. Fullcast will merge with and provider.	October 1, 2006 March. 31, 2007	1. Merger of consolidated subsidiaries The Company's consolidated subsidiary Fullcast HR Institute Co., Ltd. entered into a merger agreement on November 20, 2006 and will merge with another consolidated subsidiary of the Company, met security privice menu in the its values as a treed human are its values as the propertion of Kawano (1) The purpose of the merger (2) Merger method and name after the merger (3) Allocation of new shares through the merger (3) Allocation of new shares through the merger (3) Allocation of new shares through the merger (3) Allocation of new shares were allocated through it. (4) Additional capital through the merger. (2) Merger of consolidated subsidiary and another, no new shares were allocated through it. (4) Additional capital through the merger. (2) Merger of consolidated subsidiary of the Company (2) Merger method and name after the merger (3) Allocation of new shares through the merger (3) Allocation of new shares were allocated through it. (4) Additional capital through the merger. (3) Additional capital through the merger (4) Additional capital through the merger (4) Additional capital through the merger (5) A a meeting of the Board of Directors held on October 10, 2006, Fullcast decided to merge with Fullcast Growing School Co., Ltd. has been providing training, instruction and educational programs to develop the vocational skills of human resources, Fullcast will merge with the company to substantially streamline the businesses of the subsidiary and minimize costs.

October 1, 2006 March. 31, 2007	October 1, 2005 M	March. 31, 2006	October 1, 2005 September 30, 2006
October 1, 2006 March. 31, 2007	October 1, 2005 M	farch. 31, 2006	(2) Merger method and name after the merger As a result of the merger, Fullcast Co., Ltd. will be the surviving company, while Fullcast Growing School Co., Ltd. will be dissolved.  (3) Allocation of new shares through the merger Since this is a merger with a whollyowned subsidiary, new shares will not be issued.  (4) Additional capital through the merger There was no additional capital through the merger.  3. Dissolution of subsidiaries At a meeting of the Board of Directors held on October 31, 2006, the Company decided to dissolve its consolidated subsidiary Neo Partners Co., Ltd This company was dissolved with a resolution of an extraordinary general meeting of shareholders held on November 30, 2006. Its influence on the Company's consolidated business results and operating activities is minor.  (1) Purpose of dissolution Although Neo Partners Co., Ltd. has been operating primarily in Kanagawa Prefecture, Fullcast made the assessment that the recovery of its business in the medium- and long-term will be unlikely, given that its results fell short of the initial plan.  (2) Overview of the subsidiary 1) Business activities: Short-term employee dispatching services, short-term contractual workers services 2) Date of establishment: October 26, 2005 3) Equity stake of Fullcast: 100% 4) Capital (as of September 30, 2006): 96,000 thousand yen 5) Total debt (as of September 30, 2006): 96,000 thousand yen

October 1, 2006	March. 31, 2007	October 1, 2005	March. 31, 2006	October 1, 2005 September 30, 2006
				4. Acquisition of the Company's shares
				At a meeting of the Board of Directors
				held on November 27, 2006, the
				Company resolved to buy back its own
				shares based on the provision of Article
				156 of the Company Law, as applied by
				rereading it based on the provision of
				Article 165, paragraph 3 of the Law.
				(1) Purpose of share buyback
				The Company will acquire its own
				shares to give it more flexibility to
				exercise capital policies.
				(2) Details of acquisition
				1) Type of shares: Common stocks
				2) Total number of shares: No more
				than 15,000 shares.
				3) Total amount: No more than 5
				billion yen.
				4) Period of acquisition: From
				November 28, 2006 to December
				20, 2006
				5) Acquisition method: Market
				purchase at the Tokyo Stock
				Exchange
				(2) Results of acquisition
				Total number of shares acquired: 6,765
				shares
				Total amount spent on acquisition:
				1,918,806 thousand yen

# 6. Financial Statements and Others

# (1) Balance Sheet

			As of 1	March 31, 200	7	As of	f March 31, 200	06	ì	eptember 30, 2	006
	Category	Note No.	Am	ount	%	Aı	mount	%	Aı	nount	%
	Assets										
I	Current assets										
1	Cash and deposits			5,354,053			3,483,134			2,375,299	
2	Trade notes			5,317			5,546			10,009	
3	Accounts receivables			5,089,675			5,861,367			6,011,396	
4	Inventories			42,570			44,698			39,221	
5	Short-term loans			3,770,523			2,851,131			3,635,950	
6	Other current assets			770,083			460,639			600,246	
	Allowance for doubtful accounts			- 34,873			- 48,315			- 47,934	
	Total current assets			14,997,347	48.5		12,658,200	52.6		12,624,188	47.8
II	Fixed assets										
1	Tangible fixed assets										
(1)	Buildings	*1	522,838			496,229			517,431		
	Accumulated depreciation		197,791	325,046		175,057	321,172		190,839	326,592	
(2)	Structures		43,845			43,845			43,845		
	Accumulated depreciation		8,921	34,923		4,649	39,196		6,908	36,936	
(3)	Vehicles		14,141			45,269			18,565		
	Accumulated depreciation		12,043	2,098		27,513	17,756		15,793	2,772	
(4)	Furniture and fixtures		1,112,148			780,914			1,066,386		
	Accumulated depreciation		582,386	529,762		388,249	392,665		527,905	538,482	
(5)	Land	*1		606,469			606,469			606,469	
	Total tangible fixed assets			1,498,299	4.9		1,377,257	5.7		1,511,251	5.7
2	Intangible fixed assets										
(1)	Trade rights						106,857				
(2)	Goodwill									88,000	
(3)	Software			905,688			908,705			837,686	
(4)	Telephone subscription right			25,457			25,457			25,457	
(5)	Other			40,121			7,858			7,458	
	Total intangible fixed assets			971,266	3.1		1,048,877	4.4		958,601	3.6
3	Investment and other assets										
(1)	Investment securities			11,798,157			7,652,044			9,819,460	
(2)	Insurance reserve fund			540,060			496,309			516,118	
(3)	Other			1,139,292			859,064			1,011,089	
	Allowance for doubtful accounts			- 18,154			- 39,203			- 18,106	
	Total investment and other assets			13,459,355	43.5		8,968,215	37.3		11,328,560	42.9
	Total fixed assets			15,928,920	51.5		11 204 240	47.4		13 700 412	52.2
							11,394,349	100.0		13,798,412	100.0
	Total assets			30,926,267	100.0		24,052,549	100.0		26,422,600	100.0

# Fullcast Co., Ltd. (4848) Brief Announcement of Consolidated Financial Statement and Results for the Interim Term FY 2007

			As of March 31, 2007		As o	f March 31, 20	006	As of September 30, 200	
	Category	Note No.	Amount	%	Ar	nount	%	Amount	%
	Liabilities								
I	Current liabilities								
1	Accounts payable trade		7,473			307,896		227,150	
2	Short-term borrowings	*1	6,500,000			3,000,000		4,500,000	
3	Current portion of long-term debt	*1	2,740,600			1,275,568		1,425,608	
4	Accounts payable-other		1,887,318			1,362,617		1,654,868	
5	Income taxes payable		434,907			607,676		707,132	
6	Accrued bonuses		247,674			265,746		284,444	
7	Other current liabilities		905,433			664,635		817,726	
	Total current liabilities		12,723,406	41.1		7,484,139	31.1	9,616,928	36.4
II	Fixed liabilities								
1	Long-term debt	*1	8,950,200			4,534,416		4,514,592	
2	Allowance for employee retirement benefits		273,020			204,635		239,157	
3	Other fixed liabilities		139,728			188,915		115,343	
	Total fixed liabilities		9,362,948	30.3		4,927,966	20.5	4,869,092	18.4
	Total liabilities		22,086,354	71.4		12,412,104	51.6	14,486,020	54.8

			As of March 31, 200		7	As of March 31, 20		006 As of September		eptember 30,	2006
	Category	Note No.	Am	ount	%	An	nount	%	Ar	nount	%
	Shareholders' equity										
I	Common stock						3,464,100	14.4			
II	Capital surplus										
1.	Capital reserve					2,704,765					
2.	Other capital surplus										
(1)	Gain on disposal of treasury					55,469					
	stock						2.760.224	11.5			
***	Total capital surplus						2,760,234	11.5			
III	Retained surplus					12.020					
1.	Earned reserve					13,020					
2.	Voluntary reserve Special reserve					500,000					
(1)	•					500,000					
	Total voluntary reserve Unappropriated retained					500,000					
3.	earnings					4,803,415					
	Total retained surplus						5,316,435	22.1			
IV	Net unrealized holding gains						271,525	1.1			
V	on securities Treasury stock						- 171,850	- 0.7			
V	Total shareholder's equity							48.4			
	Total liabilities and						11,640,445				
	shareholders' equity						24,052,549	100.0			
	N										
	Net assets										
I	Owners' equity Common stock										
1.				3,464,100	11.2					3,464,100	13.1
2. (1)	Capital surplus Capital reserve										
(2)	Other capital surplus		2,704,765						2,704,765		
(2)	Total capital surplus		84,485						81,687		
3.	Retained surplus			2,789,251	9.0					2,786,452	10.6
(1)	Earned reserve								12.000		
(2)	Other retained surplus		13,020						13,020		
(2)	Special reserve		<b>F</b> 00 000						500.000		
	Retained earnings carried		500,000						500,000		
	forward		5,381,974						5,256,660		
	Total retained surplus			5,894,994	19.1					5,769,680	21.8
4.	Treasury stock			- 3,359,504	- 10.9					- 163,172	- 0.6
	Total owners' equity			8,788,841	28.4					11,857,060	44.9
II	Valuation and translation adjustments:										
1.	Net unrealized holding gains										
1.	on securities			51,072	0.2					79,520	0.3
	Total Valuation and translation adjustments			51,072	0.2					79,520	0.3
	Total net assets			8,839,913	28.6					11,936,580	45.2
	Liabilities and net assets			30,926,267	100.0					26,422,600	100.0
	Diagnities and liet assets			30,920,207	100.0					20,422,000	100.0

# (2) Profit and Loss Statement

				tober 1, 2006 Iarch 31, 2007			ctober 1, 2005 March 31, 2006		(Thousand yen) October 1, 2005 to September 30, 2006		
	Category	Note No.		ount	%		mount	%		nount	%
I	Net sales			24,789,426	100.0		21,299,004	100.0		45,063,543	100.0
II	Cost of sales			17,412,782	70.2		14,700,337	69.0		31,201,949	69.2
	Gross profit			7,376,645	29.8		6,598,667	31.0		13,861,594	30.8
III	Selling, general and			6,294,725	25.4		5,289,555	24.8		11,034,327	24.5
	administrative expenses Operating income			1,081,920	4.4			6.2			6.3
IV	Non-operating income			1,081,920	4.4		1,309,112	0.2		2,827,267	0.3
1	Interest income		25,011			15,669			35,053		
2	Dividends received		122,337			17,260			73,810		
3	Rental income		136,294			96,806			211,617		
4	Other		47,849	331,491	1.3	36,647	166,381	0.8	61,225	381,705	0.8
V	Non-operating expenses		47,047	331,471	1.0	30,047	100,501	0.0	01,223	301,703	0.0
1	Interest expense		< <b>₹</b> 40<			20.275			(7.012		
2	Amortization of software		67,196			28,275			67,013		
3	Rent cost		3,021			2,674			5,343		
4	Other		123,328	244.512	1.0	84,462	145.004	0.0	182,230	250 244	0.0
	Ordinary income		51,167	244,713	1.0	30,473	145,884	0.8	95,658	350,244	0.8
VI	Extraordinary income			1,168,698	4.7		1,329,609	6.2		2,858,728	6.3
1	Gain on sale of investment securities					16,464			16,530		
2	Gain on sale of affiliate stocks								1,300		
3	Reversal of allowances for doubtful accounts		4,609	4,609	0.1	8,892	25,355	0.2	2,719	20,549	0.1
VII	Extraordinary loss										
1	Loss on sales of fixed assets	*1				133			133		
2	Loss on disposal of fixed assets	*2	23,717			2,062			14,770		
3	Loss on sale of affiliate stocks								6,000		
4	Penalty	*3				17,000			17,000		
5	Loss on disposal of lease deposits					19,226			19,226		
6	Loss on amortization of shares in acquisitions		23,571								
7	Loss on liquidation of affiliates		79,849								
8	Loss on impairment of fixed assets	*4	88,000	215,138	0.9		38,421	0.2		57,129	0.1
	Income before taxes			958,169	3.9		1,316,543	6.2		2,822,148	6.3
	Corporate, residential and enterprise taxes		419,005			572,971	2,0 2 3,0 10		1,284,719	_,,,	
	Corporate tax adjustment		3,316	422,321	1.7	- 27,002	545,969	2.6	- 72,919	1,211,800	2.7
	Net income			535,848	2.2		770,574	3.6		1,610,348	3.6
	Profit carried forward from previous term Interim dividend						4,032,841				
	Unappropriated retained earnings for current period						4,803,415				

# (3) Statements of Shareholders' Equity

First half of the current fiscal year (October 1, 2006 – March. 31, 2007)

(Thousand yen)

	Owners' equity					
	G		Capital surplus			
	Common stock	Capital reserve	Other capital surplus	Total capital surplus		
Balance September 30, 2006	3,464,100	2,704,765	81,687	2,786,452		
Net increase/decrease during the interim term						
Cash dividends						
Net income						
Purchase of company shares						
Disposal of treasury stock			2,798	2,798		
Net increase/ decrease during the current fiscal year except in owners' equity						
Total of increase/decrease during the interim term			2,798	2,798		
Balance March 31, 2007	3,464,100	2,704,765	84,485	2,789,251		

(Thousand yen)

			Own	ers' equity		
		Retair	ned surplus			
		Other retain	ned surplus	m . 1 1	Tuongamento al-	Total owners' equity
	Earned reserve	Special reserve	Retained earnings carried forward	Total retained surplus	Treasury stock	
Balance September 30, 2006	13,020	500,000	5,256,660	5,769,680	- 163,172	11,857,060
Net increase/decrease during the interim term						
Cash dividends			- 410,534	- 410,534		- 410,534
Net income			535,848	535,848		535,848
Purchase of company shares					- 3,203,339	- 3,203,339
Disposal of treasury stock					7,007	9,806
Net increase/ decrease during the current fiscal year except in owners' equity						
Total of increase/decrease during the interim term			125,314	125,314	- 3,196,332	- 3,068,219
Balance March 31, 2007	13,020	500,000	5,381,974	5,894,994	- 3,359,504	8,788,841

(Thousand yen							
	Valuation and Tra	nslation Adjustments	T . I				
	Net unrealized holding gains on securities	Valuation and translation adjustments	Total net assets				
Balance September 30, 2006	79,520	79,520	11,936,58				
Net increase/decrease during the interim term							
Cash dividends			- 410,534				
Net income			535,84				
Purchase of company shares			- 3,203,339				
Disposal of treasury stock			9,80				
Net increase/ decrease during the current fiscal year except in owners' equity	- 28,448	- 28,448	- 28,441				
Total of increase/decrease during the interim term	- 28,448	- 28,448	- 3,096,66				
Balance March 31, 2007	51,072	51,072	8,839,91				

# Fiscal year ended September 2006 (October 1, 2005 to September 30, 2006)

(Thousand yen)

	Owners' equity						
			Capital surplus				
	Common stock	Capital reserve	Other capital surplus	Total capital surplus			
Balance September 30, 2005	3,464,100	2,704,765		2,704,765			
Net increase/decrease during the current fiscal year  Cash dividends							
Increase due to corporate separation of consolidated subsidiaries							
Net income							
Disposal of treasury stock			81,687	81,687			
Net increase/ decrease during the current fiscal year except in owners' equity							
Total of increase/decrease during the current fiscal year			81,687	81,687			
Balance September 30, 2006	3,464,100	2,704,765	81,687	2,786,452			

(Thousand yen)

		Owners' equity				
		Retained surplus				
		Other retain	ned surplus	rplus		Total owners' equity
	Earned reserve	Special reserve	Retained earnings carried forward	Total retained surplus	Treasury stock	Total owners equity
Balance September 30, 2005	13,020	500,000	4,306,153	4,819,173	- 190,212	10,797,826
Net increase/decrease during the current fiscal year						
Cash dividends			- 683,664	-683,664		- 683,664
Increase due to corporate separation of consolidated subsidiaries			23,823	23,823		23,823
Net income			1,610,348	1,610,348		1,610,348
Disposal of treasury stock					27,040	108,727
Net increase/ decrease during the current fiscal year except in owners' equity						
Total of increase/decrease during the current fiscal year			950,507	950,507	27,040	1,059,234
Balance September 30, 2006	13,020	500,000	5,256,660	5,769,680	- 163,172	11,857,060

			(
	Valuation and Tra	nslation Adjustments	Total net assets
	Net unrealized holding gains on securities	Valuation and translation adjustments	Total net assets
Balance September 30, 2005	280,812	280,812	11,078,639
Net increase/decrease during the current fiscal year Cash dividends			- 683,664
Increase due to corporate separation of consolidated subsidiaries			23,823
Net income			1,610,348
Disposal of treasury stock			108,727
Net increase/ decrease during the current fiscal year except in owners' equity)	- 201,292	- 201,292	- 201,292
Total of increase/decrease during the current fiscal year	- 201,292	- 201,292	857,941
Balance September 30, 2006	79,520	79,520	11,936,580

# Significant Accounting Policies in the Preparation of the Financial Statements

### (1) Valuation criteria and methods for principal assets

#### (i) Securities

a. Shares in subsidiaries and affiliates

Moving average cost method

b. Other securities

Securities with market quotations

Other securities that have market value are carried at fair value on the first half settlement date. (Unrealized holding gain or loss is included in shareholders' equity. The cost of securities sold is determined by the weighted-average method.) Securities without market quotations

Securities without market quotations are stated at cost, with cost being determined by the weighted-average method.

#### (ii) Derivatives

Market value method

(iii) Inventories

Goods and supplies: They are stated at cost determined primarily by the first-in-first-out method.

### (2) Depreciation method for major depreciable assets

### (i) Tangible fixed assets

Declining-balance method

Depreciation on buildings (excluding furniture and fixtures) acquired on or after April 1, 1998 is computed using the straight-line method.

The useful life of principal assets is as follows:

Buildings: 3-56 years
Structures: 20 years
Vehicles: 2-6 years
Furniture and fixtures: 2-18 years

### (ii) Intangible fixed assets

Software

The development costs of software intended for internal use are amortized over an expected useful life of 3-5 years by the straight-line method.

Others:

Straight-line method

### (3) Recognition of significant allowances

### (i) Allowance for doubtful accounts

To prepare for credit losses on accounts receivable and loans receivable etc., allowances equal to the estimated amount of uncollectible receivables are provided for general receivables based on the historical write-off ratio, and bad receivables based on case-by-case determination of collectibility.

### (ii) Accrued bonuses

As a means of providing for bonus obligations, the Company designates in the reserve account an amount accrued for the first half among the estimated amount for the fiscal year.

### (iii) Allowance for employee retirement benefits

To provide for accrued employees' retirement benefits, the Company provides an allowance in the amount deemed to have accrued at the end of the first half mainly based on projected benefit obligations and pension assets at the end of the fiscal year. Actuarial differences are primarily amortized in the fiscal year in which they are recognized.

### (4) Accounting for leases

Finance leases other than those which are deemed to transfer the ownership of the leased assets to the lessees, are accounted for by the method similar to that applicable to ordinary operating leases.

### (5) Accounting for major hedges

### (i) Hedge accounting method

The company applies the deferred accounting method. Interest rate swap transactions that qualify for special treatment under Note 14 of the "Opinion Concerning Establishment of Accounting Standards for Financial Instruments" are

accounted for by the short-cut method.

- (ii) Hedge method and hedged transaction
  - a. Hedge method: Interest rate swap
  - b. Hedged transaction: Interests on borrowings
- (iii) Hedging policy

The Company uses hedge transactions to reduce interest rate risk. The responsible division executes all the derivative transactions the company enters into. Internal audit executive checks the procedures and ascertains the adequacy of individual derivative transactions.

(iv) Evaluation of hedge effectiveness

Interest rate swap transactions

In principle, the Company assesses the effectiveness of individual hedge transactions at the end of the fiscal year (including interim periods). The Company does not assess the effectiveness of a hedge transaction if there is a high correlation (principal, interest rate, period etc.) and high degree of effectiveness between the hedge method and the hedged transaction.

(6) Other significant accounting policies in the preparation of consolidated fiscal year financial statements All amounts stated are exclusive of national consumption tax and local consumption tax.

# Changes in Significant Accounting Policies in the Preparation of the First Half Financial Statements

1. Accounting standards for business combinations and business divestitures

We apply the Accounting Standards for Business Combinations (Business Accounting Council, October 31, 2005), the Accounting Standards for Business Divestitures (Accounting Standards Board Statement No. 7, December 27, 2005) and the Guide on Accounting Standards for Business Combinations and Accounting Standards for Business Divestitures (Accounting Standards Board Guidance No. 10, December 27, 2005) from the first quarter of the current fiscal year.

2. Presentation of Net Assets on the balance sheet, etc.

The "Accounting Standard for Presentation of Net Assets in the Balance Sheet" (ASBJ Statement No. 5 on December 9, 2005 by Accounting Standards Board of Japan) and the "Guidance on Accounting Standard for Presentation of Net Assets in the Balance Sheet" (ASBJ Guidance No. 8 on December 9, 2005 by Accounting Standards Board of Japan) were applied from this accounting term. The application of these accounting policies does not affect the profit and loss of the Company.

The amount corresponding to the total amount in "Shareholders' Equity" is 8,839,913 thousand yen.

Due to the amendment of the financial statements regulations, "Net Assets" on the balance sheet are prepared from this accounting term in accordance with the amended financial statements regulations.

# **Explanatory Notes**

Notes on balance sheet for the first half

As of March 31, 2007	As of March 31, 2006	As of September 30, 2006
*1.	*1. Assets pledged as collateral	*1.
	Assets pledged as collateral were as	
	follows:	
	Buildings and structures 162,988	
	Land 56,180	
	Total 219,168	
	Liabilities corresponding to assets pledged as collateral:	
	Short-term borrowings 500,000	
	Long-term debt 1,421,604  [Current portion of long-term debt] [310,008]	
	Total 1,921,604	
The Company signed an agreement for overdraft with 11 banks to procure operating capital efficiently.	The Company signed an agreement for overdraft with 10 banks to procure operating capital efficiently.	The Company signed an agreement for overdraft with 11 banks to procure operating capital efficiently.
The balance of borrowing involved in	The balance of borrowing involved in	The balance of borrowing involved in
the agreement for overdraft at the end	the agreement for overdraft at the end of	the agreement for overdraft at the end
of the first half is as follows:	the first half is as follows:	of this fiscal year is as follows:
Limit of overdraft account 13,950,000	Limit of overdraft account 11,050,000	Limit of overdraft account 13,050,000
Borrowing 6,500,000	Borrowing 2,900,000	Borrowing 4,400,000
Balance 7,450,000	Balance 8,150,000	Balance 8,650,000

Notes on profit and loss statement for the first half

October 1, 2006 March. 31, 2007	October 1, 2005 March. 31, 2006	October 1, 2005 September 30, 2006
*1.	*1. Significant components of loss on sales of fixed assets Furniture and fixtures 133	*1. Significant components of loss on sales of fixed assets Furniture and fixtures 133
*2. Significant components of loss on disposal of fixed assets  Buildings 3,658  Vehicles 81  Furniture and fixtures 19,979  Total 23,717	*2. Significant components of loss on disposal of fixed assets  Furniture and fixtures 2,062	*2. Significant components of loss on disposal of fixed assets  Furniture and fixtures 2,062  Software 12,708  Total 14,770
*3.	*3 Penalty on a change in the contract period of management consignment contract.	*3. Penalty on a change in the contract period of management consignment contract.
*4. The details of the impairment loss are as follows.  (1) Main assets for which an impairment loss was recognized    Use	*4.  5. Amount of depreciation	*4.  5. Amount of depreciation
Tangible fixed assets 128,426 Inangible fixed assets 110,091	Tangible fixed assets 91,036 Inangible fixed assets 134,696	Tangible fixed assets 242,319 Inangible fixed assets 283,216

Notes on statement of changes in net assets

First half of the current fiscal year (October 1, 2006 – March 31, 2007)

1. Matters concerning the type and the number of treasury stock

	Number of shares at the end of the previous fiscal year	of share	in the number is during this rim term	number during t	ase in the r of shares his interim erm	Number of shares at the end of this interim term
Treasury stock						
Common stock (shares)	2,275	(Note)	11,336	(Note)	34	13,577
Total	2,275		11,336		34	13,577

(Note) 1. The reason for the increase in treasury stock is as follows:

Acquisition of the Company shares based on a resolution of the Board of Directors

11,336 shares

2. The cause for the decrease in treasury stock is as follows.

Disposal of treasury stock associated with the exercise of stock option rights

34 shares

Previous fiscal year (October 1, 2005 – September 30, 2006)

1. Matters concerning the type and the number of treasury stock

	Number of shares at the end of the previous fiscal year	Increase in the number of shares during the current fiscal year	Decrease in the number of shares during the current fiscal year	Number of shares at the end of the current fiscal year
Treasury stock				
Common stock (shares)	2,652	-	(Note) 377	2,275
Total	2,652	-	377	2,275

(Note) The cause for the decrease in treasury stock is as follows.

Disposal of treasury stock associated with the exercise of stock option rights

377 shares

### Securities

First half of the current fiscal year (as of March 31, 2007)

Subsidiary stocks and affiliate stocks with market quotations

(Thousand yen)

	Carrying value	Market value	Unrealized gain/loss
(1) Subsidiary stocks	4,817,294	8,869,572	4,052,278
(2) Affiliate stocks			
Total	4,817,294	8,869,572	4,052,278

First half of the previous fiscal year (as of March 31, 2006)

Subsidiary stocks and affiliate stocks with market quotations

(Thousand yen)

	Carrying value	Market value	Unrealized gain/loss
(1) Subsidiary stocks	4,817,294	8,078,968	3,261,674
(2) Affiliate stocks			
Total	4,817,294	8,078,968	3,261,674

# Previous fiscal year (As of September 30, 2006)

	Carrying value	Market value	Unrealized gain/loss
(1) Subsidiary stocks	4,817,294	9,416,054	4,598,760
(2) Affiliate stocks			
Total	4,817,294	9,416,054	4,598,760

# Per share information

The presentation of per share information is omitted, as consolidated interim financial statements are prepared.

# Subsequent events

October 1, 2006	March. 31, 2007	October 1, 2005 March. 31, 2006	October 1, 2005 September 30, 2006
	March. 31, 2007	1. Affiliation through stock acquisition We acquired shares in Japanese security firm Nihon Sogo Security Guard Co., Ltd. (NISSOKEI), as decided in the board of directors' meeting held on March 20, 2006. Upon stock acquisition, the Group intends to step up the security business and expand our service menu in an effort to further increase its values as a comprehensive outsourced human resources service provider. (1) Profile of the affiliate (as of March 31, 2006) 1) Trade name: Nihon Sogo Security Guard Co., Ltd. 2) Representative: Yoshinori Kawano 3) Head office: Shinjuku Ward, Tokyo 4) Business activities: Security/guard business 5) Capital: 80,000 thousand yen (2) Details of stock acquisition 1) How to acquire stock: Stock transfer 2) Date of stock acquisition: May 1, 2006 3) Number of stock acquired: 160,000 shares 4) Acquisition price: 544,000 thousand yen 5) Percentage of ownership upon acquisition: 100%	1. Merger of consolidated subsidiaries At a meeting of the Board of Directors held on October 10, 2006, Fullcast decided to merge with Fullcast Growing School Co., Ltd. on January 1, 2007.  (1) The purpose of the merger Although Fullcast Growing School Co., Ltd. has been providing training, instruction and educational programs to develop the vocational skills of human resources, Fullcast will merge with the company to substantially streamline the businesses of the subsidiary and minimize costs.  (2) Merger method and name after the merger As a result of the merger, Fullcast Co., Ltd. will be the surviving company, while Fullcast Growing School Co., Ltd. will be dissolved.  (3) Allocation of new shares through the merger Since this is a merger with a whollyowned subsidiary, new shares will not be issued.  (4) Additional capital through the merger There was no additional capital through the merger.

October 1, 2006 M	farch. 31, 2007	October 1, 2005 March. 31, 2006	October 1, 2005 September 30, 2006
		<ol> <li>Establishment of Joint Venture         Fullcast established a joint venture that         offers human resources services for         transport businesses with Zero Co., Ltd.,         based on the resolution at the board         meeting held on March 27, 2006         (1) Summary of the joint venture         1) Trade name: Fullcast Drive Co.,         Ltd.         2) Representative: Yoshiki Akiyama         3) Head office: Yokohama, Kanagawa         Prefecture         4) Business activities: Provision of         human resources services involved         in the transport sector         5) Capital: 100,000 thousand yen         6) Capital contribution ratio:         Zero – 51%         Fullcast – 49%         7) Date of establishment: April 6,         2006</li> </ol>	2. Acquisition of the Company's shares At a meeting of the Board of Directors held on November 27, 2006, the Company resolved to buy back its own shares based on the provision of Article 156 of the Company Law, as applied by rereading it based on the provision of Article 165, paragraph 3 of the Law.  (1) Purpose of share buyback The Company will acquire its own shares to give it more flexibility to exercise capital policies.  (2) Details of acquisition 1) Type of shares: Common stocks 2) Total number of shares: No more than 15,000 shares. 3) Total amount: No more than 5 billion yen. 4) Period of acquisition: From November 28, 2006 to December 20, 2006 5) Acquisition method: Market purchase at the Tokyo Stock Exchange  (3) Results of acquisition Total number of shares acquired: 6,765 shares Total amount spent on acquisition: 1,918,806 thousand yen